

Southeastern Livingston County Recreation Authority
Brighton Area Multi-Jurisdictional

PARKS AND RECREATION MASTER PLAN



Acknowledgements

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Rich Everett	Treasurer	Green Oak Township
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Introduction

The Southeastern Livingston County Recreation Authority (SELCRA) is the leading parks and recreation organization serving the communities of the Brighton, Michigan area. Comprised of the Green Oak Charter Township (Green Oak Township) and the Charter Township of Brighton (Brighton Township), SELCRA is committed to offering a wide variety of recreational services to all area residents. SELCRA achieves its mission of, "Creating Community through People, Parks and Programs," by providing individual, community, economic and environmental stewardship to the Greater Brighton Area.

Purpose of the plan

The Southeastern Livingston County Recreation Authority Parks and Recreation Master Plan provides the foundation and direction for SELCRA in the planning, development, and provision of park and recreation opportunities and services over the next five years (2017-2021). The plan attempts to satisfy the needs of the entire community by balancing community, natural, and financial resources.

Planning process

The process used to generate the Parks and Recreation Master Plan consists of three phases: background studies, evaluation, and plan development.

The first phase, background studies, involves gathering and updating information from existing documents, plans, and sources such as the U.S. Census Bureau, and performing an inventory of existing services and facilities. The information is organized into three main categories: community description, administrative structure, and recreation inventory.

The second phase in the planning process involves evaluation and analysis of the gathered data and includes community input to determine desired recreation facilities and program needs. Community opinions were sought through a community survey and public hearings.

The third and final phase in the process entails plan development and adoption. Goals, objectives, and an action program were formulated based on the input gathered. The following diagram illustrates the process and the corresponding requirements of the Michigan Department of Natural Resources (MDNR).

Figure 1. Planning Process



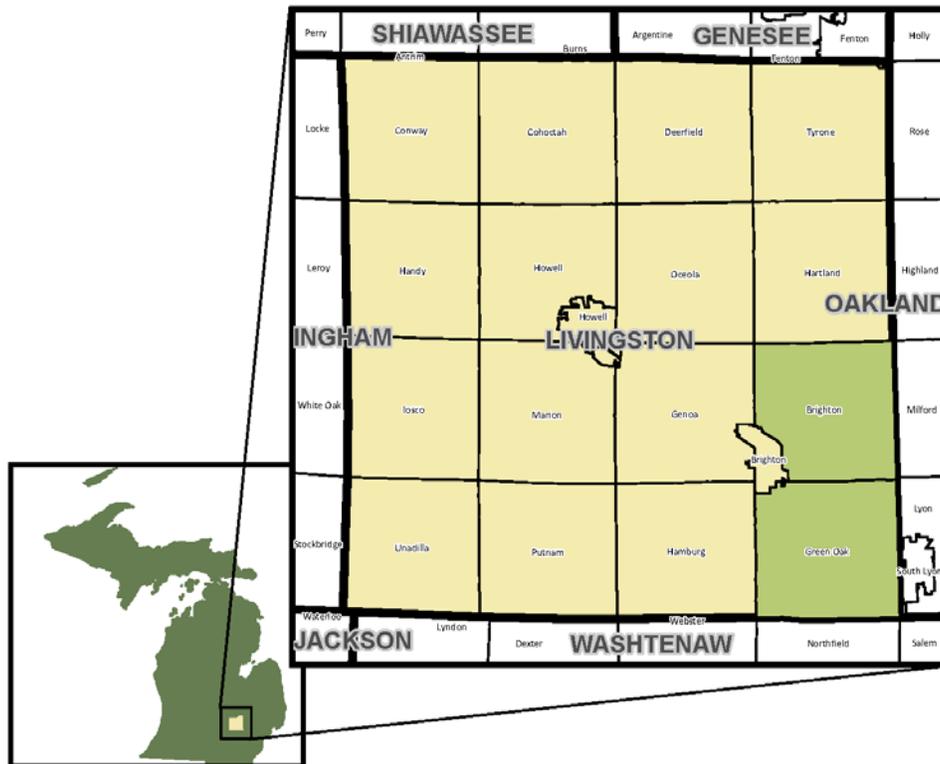
The Southeastern Livingston County Recreation Authority Parks and Recreation Master Plan was developed with input from Brighton Township and Green Oak Township staff and officials, SELCRA participants, and residents. All meetings were open to the public and input was sought during all phases of the planning process. An online survey was available beginning on January 24, 2017 and a public hearing was held on MONTH XX, 201X. Comments gathered from the survey provided a substantial amount of input regarding the needs and opinions of community residents.

Community Description

The Southeastern Livingston County Recreation Authority (SELCRA) is the leading park and recreation authority in the Brighton (Michigan) area. The Brighton area includes Brighton Township and Green Oak Township. The area has much to offer in terms of parkland and recreational activities.

The area is known for outdoor recreation with several Michigan Department of Natural Resources and Environment (DNRE) state recreation areas and Huron-Clinton Metropolitan Authority (HCMA) regional parks. SELCRA provides recreation, sports, facilities, and programming for residents of the Brighton area.

Map 1. Regional Location of SELCRA



Communities

Charter Township of Brighton

The Charter Township of Brighton is located in the southeast quadrant of Livingston County. Two major transportation corridors, U.S. 23 and I-96 intersect in this community, making Brighton an attractive place to live because of the accessibility to job markets.

Green Oak Charter Township

Green Oak Charter Township is located in the southeast quadrant of Livingston County. The township is adjacent to Oakland County which bounds the township to the east and Washtenaw County which bounds the township to the south. Green Oak also includes valued recreation assets like Huron Meadows Metropark and Island Lake State Recreation Area.

Population

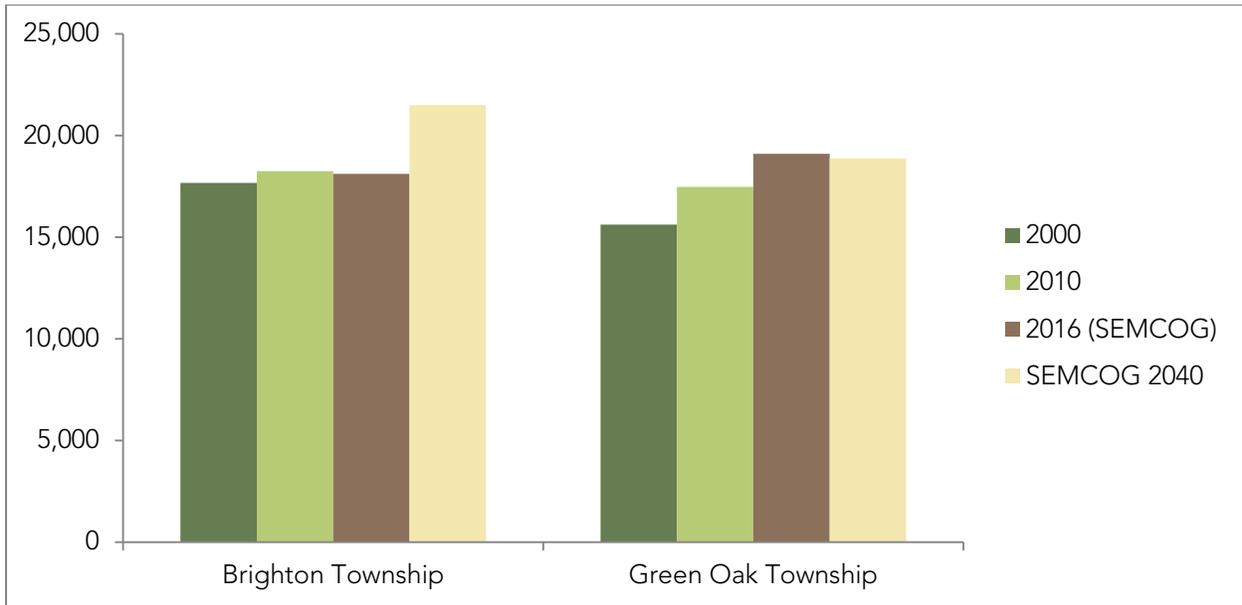
Green Oak Township and Livingston County increased in population from 2010 to 2016. Brighton Township lost about 100 people during this same time period although many new housing developments are current planned or built. In 2040, SEMCOG predicts all communities will increase in population except for Green Oak Township. From 2016 to 2040, Brighton Township and Green Oak Township are predicted to increase 16% and 5.5%, respectively. The County is expected to increase about 14% from 2016 to 2040.

Table 1. Population, SELCRA Communities and Livingston County, 2000-2040

Year	Brighton Township	Green Oak Township	Livingston County
2000	17,673	15,618	156,951
2010	18,245	17,476	180,967
2016 (SEMCOG)	18,117	19,102	188,806
SEMCOG 2040	21,498	18,873	214,323

Source: U.S. Census, American Community Survey, SEMCOG

Figure 2. Population, SELCRA Communities, 2000-2040



Source: U.S. Census, American Community Survey, SEMCOG

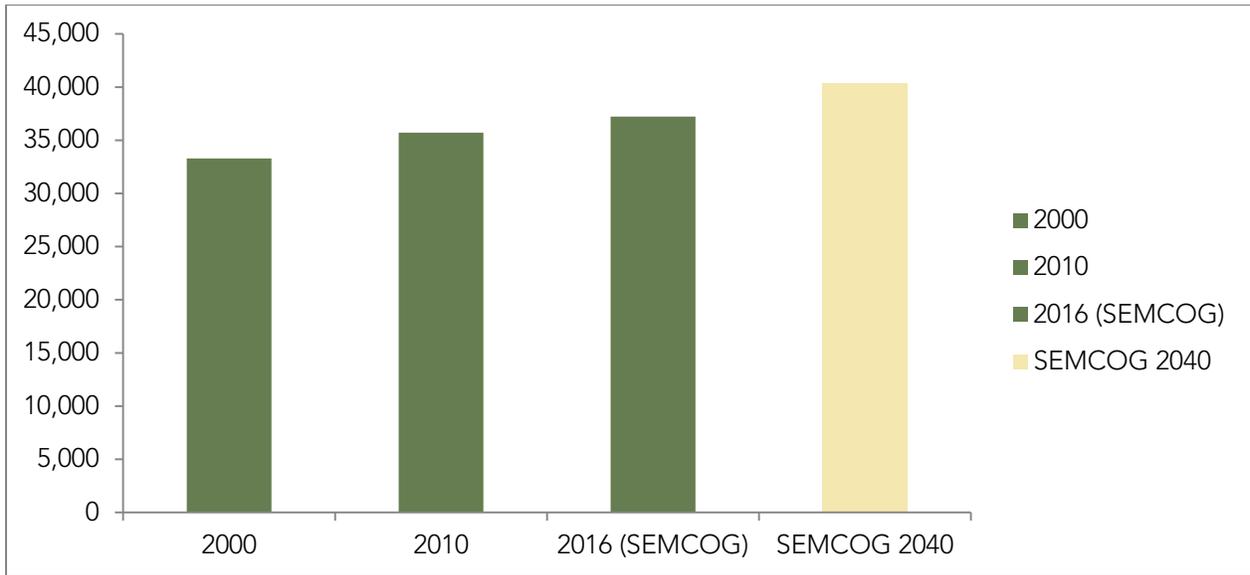
The population of the combined SELCRA communities includes about 37,000 people as of 2016. In 2040, SEMCOG predicts the communities will increase to 40,000 individuals.

Table 2. Population, SELCRA, 2000-2040

Year	SELCRA
2000	33,291
2010	35,721
2016 (SEMCOG)	37,219
SEMCOG 2040	40,371

Source: U.S. Census, American Community Survey, SEMCOG

Figure 3. Population, SELCRA, 2000-2040



Source: U.S. Census, American Community Survey, SEMCOG

Age

Determining the age distribution of SELCRA creates an in-depth representation of the community that is being served. As of 2014, Brighton Township's largest age group is the 55 to 59 year olds. Tables 3 and Figure 4 show the breakdown of population by age group. The groups ranging from 45 to 59 years of age consist of the highest population. Between 2000 and 2014, Brighton Township has become older possibly due to an aging baby boomer population. This can also be seen with an increasing median age across those fourteen years. During this time period, there has been an increase in a young adult population between the ages of 15 and 29 years of age.

Table 3. Age, Brighton Township, 2000-2014

Age	2000		2010		2014	
	Count	Percent	Count	Percent	Count	Percent
Under 5 years	1,192	6.7	849	4.8	789	4.4
5 to 9 years	1,475	8.3	1,192	6.7	1184	6.6
10 to 14 years	1,693	9.6	1,440	8.1	1291	7.2
15 to 19 years	1,361	7.7	1,316	7.4	1417	7.9
20 to 24 years	651	3.7	751	4.2	861	4.8
25 to 29 years	629	3.6	673	3.8	789	4.4
30 to 34 years	1,043	5.9	721	4.1	825	4.6
35 to 39 years	1,671	9.5	938	5.3	950	5.3
40 to 44 years	1,880	10.6	1,387	7.8	1219	6.8
45 to 49 years	1,702	9.6	1,754	9.9	1560	8.7
50 to 54 years	1,484	8.4	1,803	10.1	1650	9.2
55 to 59 years	1061	6	1,595	9	1686	9.4
60 to 64 years	643	3.6	1,298	7.3	1417	7.9
65 to 69 years	421	2.4	886	5	1202	6.7
70 to 74 years	330	1.9	522	2.9	538	3.0
75 to 79 years	251	1.4	311	1.7	305	1.7
80 to 84 years	112	0.6	198	1.1	215	1.2
85 years and over	74	0.4	157	0.9	72	0.4

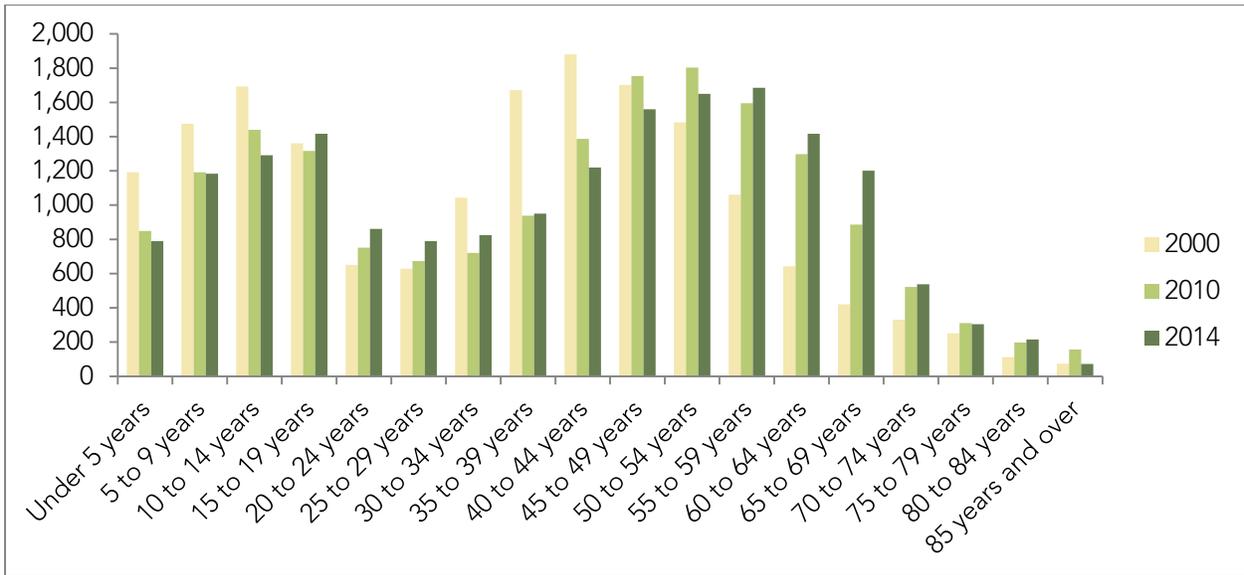
Source: U.S. Census, American Community Survey

Table 4. Median Age, Brighton Township, 2000-2014

2000	2010	2014
37.6	43.8	43.7

Source: U.S. Census, American Community Survey

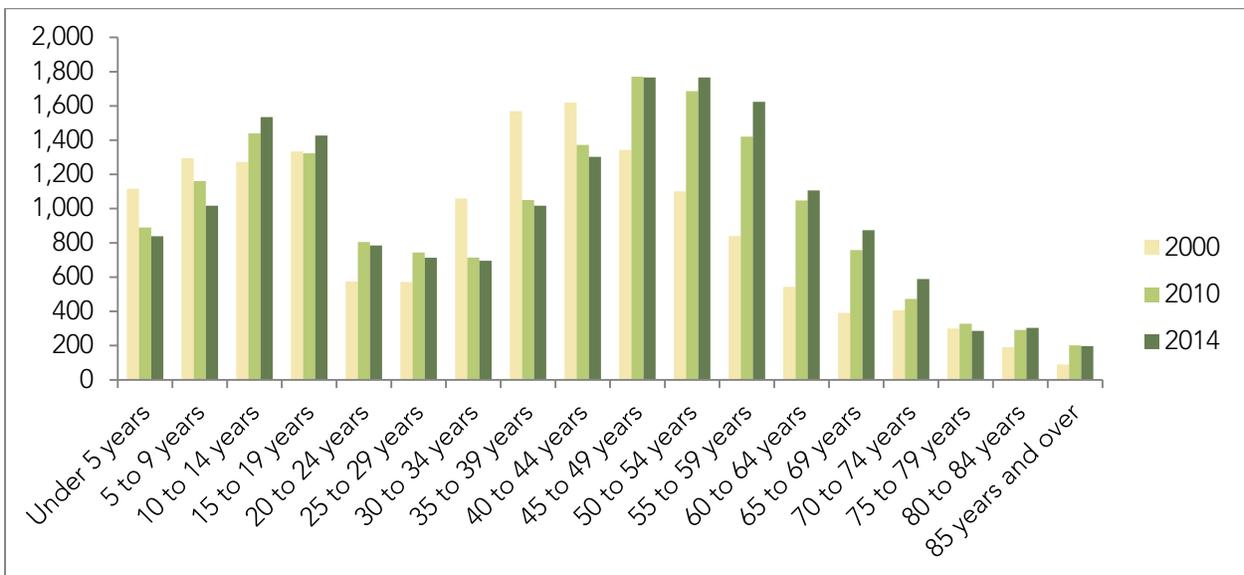
Figure 4. Age, Brighton Township, 2000-2014



Source: U.S. Census, American Community Survey

Green Oak Township follows a similar population trend as Brighton Township. However, the 45 to 49 years of age and the 50 to 54 years of age categories tie for largest group of population, which is younger than the largest group in Brighton Township. The median age increase from 2000 to 2014 is similar as well, rising from 36.9 years to 43.6 years.

Figure 5. Age, Green Oak Township, 2000-2014



Source: U.S. Census, American Community Survey

Table 5. Age, Green Oak Township, 2000-2014

Age	2000		2010		2014	
	Count	Percent	Count	Percent	Count	Percent
Under 5 years	1,117	7.2	890	5.1	839	4.7
5 to 9 years	1,295	8.3	1,161	6.6	1017	5.7
10 to 14 years	1,273	8.2	1,440	8.2	1534	8.6
15 to 19 years	1,334	8.5	1,323	7.6	1427	8.0
20 to 24 years	575	3.7	805	4.6	785	4.4
25 to 29 years	571	3.7	744	4.3	714	4.0
30 to 34 years	1,059	6.8	714	4.1	696	3.9
35 to 39 years	1,569	10	1,051	6	1017	5.7
40 to 44 years	1,619	10.4	1,372	7.9	1302	7.3
45 to 49 years	1,343	8.6	1,771	10.1	1766	9.9
50 to 54 years	1,101	7	1,686	9.6	1766	9.9
55 to 59 years	841	5.4	1,420	8.1	1624	9.1
60 to 64 years	543	3.5	1,048	6	1106	6.2
65 to 69 years	391	2.5	758	4.3	874	4.9
70 to 74 years	407	2.6	473	2.7	589	3.3
75 to 79 years	300	1.9	328	1.9	285	1.6
80 to 84 years	190	1.2	291	1.7	303	1.7
85 years and over	90	0.6	201	1.2	196	1.1

Source: U.S. Census, American Community Survey

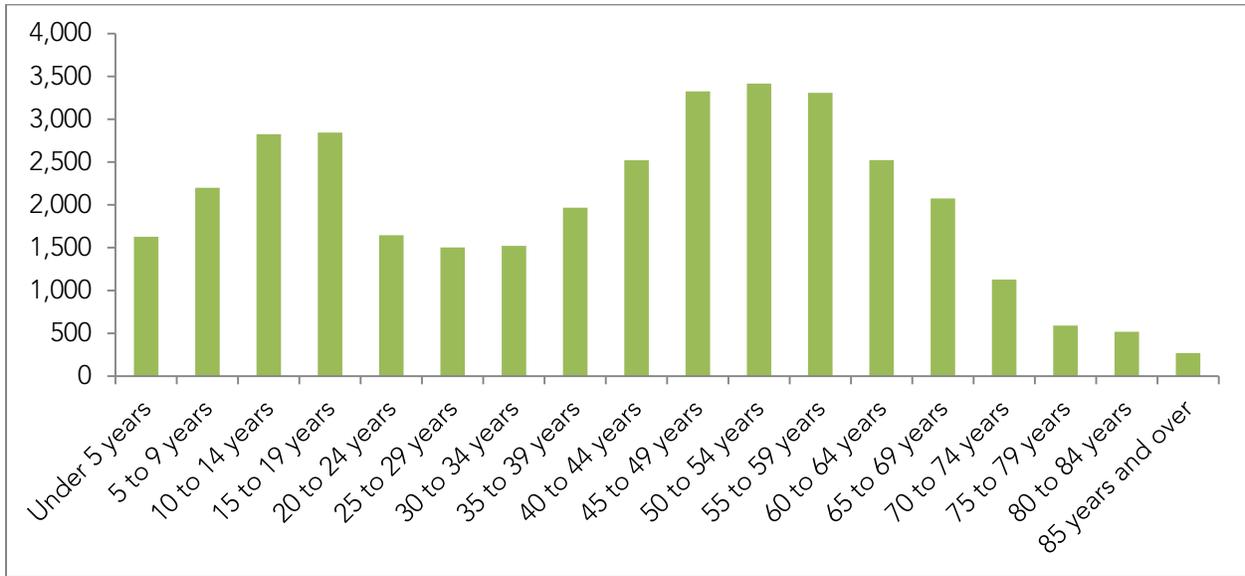
Table 6. Median Age, Green Oak Township, 2000-2014

2000	2010	2014
36.9	42.3	43.6

Source: U.S. Census, American Community Survey

With the combined populations of Brighton Township and Green Oak Township, Figure 6 shows the areas' total population distribution across age for 2014. This graphic shows that a large majority of the population lies between the ages of 40 to 64 years of age. Another large part of the population is between 5 and 19 years of age. Therefore, middle aged adults, children, and teens are the target demographics for SELCRA.

Figure 6. Age, SELCRA, 2014



Source: U.S. Census, American Community Survey

Administrative Structure

History of SELCRA

For 25 years (1966-1991) recreation programs in the Brighton area were funded through Brighton Area Schools-Community Education. As the State began to reduce funding for Adult Education across Michigan, it became necessary to seek alternative funding sources for other Community Education programs, including recreation. In 1992, the City of Brighton, the Charter Township of Brighton, Green Oak Charter Township, Genoa Township and Brighton Area Schools joined together to create an Authority and the Southeastern Livingston County Recreation Authority (SELCRA) was formed. Hamburg Township joined the authority in 1991 and withdrew in 1992. SELCRA had been an authority under PA156 (Michigan) of 1917 from 1991 to 2001. In October of 2001, SELCRA incorporated under PA321 (Michigan) of 2000. This act provides for the establishment of recreation authorities and outlines their powers and duties. In 2003, SELCRA became its own fiscal agent, operating independently from Brighton Area Schools. In 2004, SELCRA acquired the Meijer Skate Park, located on Orndorf Drive, from the Brighton Chamber Foundation. In 2005, SELCRA and Brighton Area Schools signed a Joint Use Agreement outlining the administrative relationship. In 2006 SELCRA's first Master Plan was approved by the Michigan Department of Natural Resources. In 2016, the City of Brighton and Genoa Township withdraw from SELCRA.

In 2016, a Memorandum of Understanding between BAS (Brighton Area Schools) and SELCRA was signed eliminating youth and adult athletic programming restrictions. This allowed SELCRA to operate as a true Recreational Authority with the ability to program freely.

Figure 7. SELCRA History, 1966-2017



Role of SELCRA

SELCRA is governed by a board of directors. The Board was formed to provide an extensive recreation program to enhance personal enrichment and the health of individuals, to provide safe places for youth and adults to spend their leisure or free time, and to grow community identity. The Board is comprised of five members. Two members from Green Oak Charter Township, two members from the Charter Township of Brighton, and one member at large, selected by the four board members. Each party also appoints an alternate who carries voting privileges in the absence of the original board member. The board meets monthly on the second Wednesday.

The meeting schedule is established annually and each meeting is advertised and board members are reminded. Meetings are well attended by board members and community members interested in SELCRA matters.

The purpose of the Board is to provide direction to the organization regarding recreational and sports programs for area residents, including:

- Engage in community discussions on recreation and park topics,
- Strive to involve citizens in the identification of local needs, planning, and development of recreation and sport programming.
- Plan and seek development of a broader variety of programs, facilities, and services and
- Determine long-range goals and work toward achievement of these goals.

Working Relationships

The three entities (SELCRA, the Charter Township of Brighton, and Green Oak Charter Township) contributed information to the multi-jurisdictional master plan and were represented by the SELCRA director and officials from each municipality. SELCRA was one of the first authorities incorporated under PA321 (Michigan) of 2000. PA321 and the renewal by Green Oak Charter Township and the Charter Township of Brighton established that property could be owned and taxes could be levied for recreation purposes.

Table 6. Representation Structure of SELCRA

Entity	SELCRA Member	Voting Privileges	Financial Contribution
Brighton Township	•	•	•
Green Oak Township	•	•	•

Staff Description

SELCRA is staffed by 4.0 full-time employees (FTE). The Director (1.0 FTE), one Administrative Supervisor/Human Resources (1.0 FTE), one Sports Manager (1.0 FTE), and one Community Events Manager (1.0 FTE) are the employees paid by SELCRA. The current director, Jason Spiller has a Bachelor's of Science in Parks and Recreation Services and a Master's in Sports Administration from Wayne State University. Spiller is a member of the National Parks and Recreation Association, MParks (former MRPA), and SMRPA (Southern Michigan Recreation Professional Association).

SELCRA is also staffed by 4.0 Part-Time employee (PTE). All staff is housed in the Brighton Educational Community Center (B.E.C.C.) located at 125 S. Church Street, Brighton, Michigan, 48116.

Staff provides the leadership in development, implementation, and evaluation of recreation programs and facilities. Volunteers are instrumental in providing program support through coaching. All the sport programs utilize volunteer coaches, which often are parents of the children on the team, but not always. SELCRA provides referees/officials for sport programs. These referees/officials and coaches are trained and supervised by SELCRA staff. SELCRA implements the training of all of its coaches, referees and volunteers. A significant component of this program is conducting national and/or state background checks on all youth sports coaches, referees/officials, and volunteers.

Figure 8. SELCRA Organizational Chart



Volunteers

SELCRA uses volunteers in a variety of different ways. Our volunteers come from the entire community including the schools, businesses and residences. They do everything from repairs to soliciting donations to photographing our events. SELCRA appreciates its volunteers and has implemented a variety of ways to show their appreciation such as gift certificates for 'Coach of the Month' and publishing a thank you to all of them in the local newspaper.

Youth Sports

Volunteers play an important role in the development of our participants and our programs. SELCRA uses over 300 youth coaches for the following league sports: Baseball, Basketball, Volleyball, Soccer, Softball, and Flag Football. In addition SELCRA draws on the experience of professional coaches and referees for various clinics and programs.

- Youth Coaches: Volunteer between 16 & 20 hours per season and guide our participants in the correct skill sets to play the game.
- Coaching Professionals: Volunteer approximately 60 hours per year to guide our volunteer youth coaches in the Best Practices of coaching the sport. In addition this group conducts clinics and scrimmages for the youth players which improve skills and provides additional playing time.
- Referee Professionals: Volunteer approximately 25 hours per year to train our new umpires and referees. In addition they become mentors during the season to answer questions and provide guidance as the season progresses.

Special Events

Volunteers are an invaluable asset to SELCRA as we plan and implement special events for the entire community. Each volunteer hour saves in staffing costs, and invariably they bring unique ideas to our events. Our return volunteers become voices for the success and enjoyment of our community events. SELCRA utilizes volunteers from Middle School thru the senior sector. The following activities are listed to showcase some of the events that these volunteers contribute to:

- Daddy/Daughter Dance – This event has approximately 1400 participants and SELCRA utilizes about 60 Brighton High School volunteers in 4 hour shifts. They blow up balloons, paint decorations, hang the lights, check in the dads and daughters, serve refreshments, check the coats, pass out goodie bags, and then clean up. WE could not run this event without their help.
- SELCRA Golf Outing – This local event has about 100 participants annually competing in a fun scramble golf outing. Lunch and dinner are provided by Tee-Bonez Restaurant. This event is currently in its 27th year.

Partnerships

SELCRA works together with the following groups to offer recreation opportunities and facilities for all residents in the greater Brighton area.

- Brighton Area Schools Athletic Department
- Brighton Area Schools PTO's
- Brighton Boys Lacrosse
- Brighton Girls Lacrosse

- Brighton Art in Public Places
- Brighton Boys Travel Basketball
- Brighton Chamber of Commerce
- Brighton Community Education
- Brighton Horseshoe Pitchers Club
- Brighton Junior Football
- Brighton Youth Baseball Softball Association
- Livingston County Special Olympics
- Kensington Valley Baseball/Softball
- Green Oak Historical Society
- Michigan Recreation & Parks Association
- Motor City Archers
- Hometown Bicycles
- Brighton Girls Softball
- Legacy Center
- Brighton Optimists
- Brighton Police/Fire
- Brighton Sierra Club
- Brighton Soccer Club
- Brighton Youth Football
- Howell Nature Center
- Brighton Youth Wrestling
- Livingston Arts Council
- St. George Special Olympics
- Pleasant Valley Church

Funding and Budget

SELCRA programs and services are currently funded by the incorporating municipalities and program fees. SELCRA operates with an approximate budget of \$550,000 per year. The fiscal year is July 1st to June 30th. Each year, SELCRA financial statements are audited by an independent certified public accounting firm. Programs and municipal contributions are 41.11% and 46.72% of the revenue budget, respectively. Financial contributions come from participating municipalities, Brighton Township and Green Oak Township, without a property tax levy. Expenses, salaries and related employment benefits comprise 59.56% of the budget. The balance of expenses goes to contracted services, supplies and program cost.

Table 7. SELCRA Financial Operating Revenues, 2017-2018

Revenue	Dollar Amount	Percent
Youth Leagues	\$140,000	26.16%
Youth Programs	\$20,000	3.74%
Adult Leagues	\$20,000	3.74%
Adult Programs	\$5,000	0.93%
Community Events	\$35,000	6.54%
Management - Rentals	\$5,000	0.93%
Contracted Services Youth	\$35,000	6.54%
Contracted Services Adult	\$5,000	0.93%
Brighton Township	\$150,000	28.03%
Green Oak Township	\$100,000	18.69%
Advertising	\$5,000	0.93%
Grant	\$5,000	0.93%
Sponsorship	\$10,000	1.87%
Interest	\$100	0.02%
Total Income	\$535,100	100%

Table 8. SELCRA Financial Operating Expenses, 2017-2018

Expenses	Dollar Amount	Percent
Management/Administrative Payroll	\$235,000	44.08%
Retirement	\$18,000	3.38%
Part-Time Payroll	\$10,000	1.88%
Youth Referees	\$8,000	1.50%
FICA	\$15,000	2.81%
Benefits	\$53,000	9.94%
Workers Compensation	\$1,500	0.28%
Dues and Subscriptions	\$1,000	0.19%
Education and Training	\$3,000	0.56%
Mileage	\$2,700	0.51%
Telephone	\$1,400	0.26%
Office Supplies	\$6,500	1.22%
Postage	\$15,000	2.81%
Credit Card Processing	\$2,500	0.47%
Liability Insurance	\$10,000	1.88%
Community Events	\$15,000	2.81%
Youth Leagues	\$8,000	1.50%
Youth League Uniforms	\$15,000	2.81%
Youth Programs	\$3,000	0.56%
Adult Leagues	\$7,000	1.31%
Adult Programs	\$1,000	0.19%
Skate Park	\$8,000	1.50%
Field Rental/Lining	\$8,500	1.59%
Office Machine Rentals	\$6,500	1.22%
Auto Maintenance and Repairs	\$1,000	0.19%
Contracted Services Instruction	\$25,000	4.69%
Memo of Understanding with BAS	\$6,000	1.13%
Printing and Publishing	\$17,000	3.19%
Grant	\$5,000	0.94%
Marketing	\$3,500	0.66%
PS-Technology	\$15,000	2.81%
PS-Payroll	\$2,000	0.38%
PS-Audit	\$4,000	0.75%
Total Expenses	\$533,100	100%

Recreation Inventory

An essential component of the SELCRA five year Master Plan is an inventory of existing and potential parkland, recreation facilities, programs, and events. This inventory and assessment will assist in the decision making process and provide a base of information to utilize in developing a strategic plan which addresses the community needs. It should be noted that this section includes both public and private recreational opportunities for residents in the SELCRA service area.

Comparison to National Standards

The National Recreation and Park Association (NRPA) has classified parks and recommended a minimum amount of desired parkland for a given population size. Although these guidelines are useful in pointing out minimum requirements, a community’s recreation system should be tailored to meet the specific needs of the community. According to the NRPA, parks and open spaces are categorized as mini-parks, neighborhood parks, community parks, and regional parks. The mini, neighborhood, and community parks are the “close-to-home” parks, designed to satisfy the recreational needs of local communities within a service radius of up to two miles.

Colman Park on Silver Lake Road in Green Oak Township is an example of a close-to-home park. According to NRPA standards, the amount of “close-to-home” parkland recommended is 6.25 to 10.5 acres for every 1,000 residents. Regional parks and preserves are parks that serve a broader area (a service radius of about 40 miles) than community parks and focus on meeting the recreation needs of the region as well as preserving unique landscapes and open spaces. Examples include the state-owned, Huron Clinton Metropark Area, and County parks and recreation areas described in the following pages.

TABLE 9. Suggested Parkland Acreage

Type of Park	NRPA Standard (Per 1000 pop.)	Required (Based on 37,219 population)	Existing
Close-to-home Parkland	6.25 - 10.5 acres	232,618.75-390,799.5 acres	9 acres
Regional Parks	15 - 20 acres	558,285-744,380 acres	38,782 acres
Brighton Public Schools	N/A	N/A	270 acres
Private Recreation Facilities	N/A	N/A	772 acres

According to the suggested parkland acreage standards, parks in the SELCRA vicinity fall significantly short of the total recommended acreage for close-to-home parkland. As the organization explores opportunities to acquire or develop more recreational facilities, it will be important to work with Townships to develop space for local recreation opportunities. The residents of the area are also underserved by the regional park facilities provided by the state and HCMA facilities. These regional facilities, with their well-blended mix of active and passive recreation opportunities, effectively act as the Townships' community parks. Adjacent township parks, private, and school recreational facilities also act as important recreational opportunities for residents. Pursuing efforts in establishing ties with state and HCMA systems may offer an additional opportunity for SELCRA.

Solutions to Meeting National Standards

Currently, the most pressing issue for SELCRA is space. Without fields, indoor courts, and classrooms SELCRA cannot provide their programming. Meijer Park, which is used for a variety of recreational opportunities, is the only property owned and operated by SELCRA. SELCRA heavily relies on Brighton Area Schools for space forcing them to compete for time with school sports, travel leagues, and Community Education. SELCRA could operate more effectively if they had an exclusive space to do what they do best: programming.

Currently, Brighton Township has no community owned park space and Green Oak Township is below the national standard guidelines. If the Townships purchased land which SELCRA could use for programming, this would expand opportunities for their citizens and members of the program.

Neither Green Oak Township nor Brighton Township have parks and recreation management departments. SELCRA could fill the role of a management team to take care of the parks, mowing lawns, fixing benches, and clearing trails/paths. With SELCRA and its communities working together, all involved could benefit.

According to Green Oak Township's budget, SELCRA is their only recreational expense. In Green Oak's recreation and park plan, they repeatedly discuss a recreational authority, expanding programming, and gaining more park areas. SELCRA could be the key in making Green Oak Township's park and recreation plan a success. Brighton Township, having no parks of their own, would benefit if they would acquire park land for SELCRA to manage. Creating a Township network of parks can be touted as a symbol of pride. Without a recreation plan and park system, Brighton Township is relying on other communities and entities to provide their citizens outdoor recreation opportunities.

Local Recreation Facilities

SELCRA

Programs

SELCRA offers a wide variety of programs for all ages.

Community Events		
Daddy/Daughter Dance	Egg-stravaganza	Bunny Mile
Mother/Son Activities	Tons of Trucks	Tot Olympics
Annual Golf Outing	Boofest	5K Halloween Run
Parent/Child Golf Outing	Halloween – Pet Costume Contest	Turkey Trot/Pumpkin Roll
Star Wars Party	Drop & Shop	Date Night
Adult Leagues/Programs		
Basketball Leagues	Horseback Riding	Health & Fitness
Basketball Open Gym	Kickball Leagues	Golf Clinics
Pickleball	Softball Leagues	Dodgeball
	Tennis	Volleyball
Senior Leagues/Programs		
Basketball Open Gym	Golf Clinics	Horseback Riding
Volleyball Open Gym	Tennis Clinics	
Teen Leagues/Programs		
Health and Wellness	Archery	Dodgeball Open Gym

Youth Leagues/Programs		
Baseball	Horseback Riding	Dodgeball
Basketball	Skiing/Snowboarding	Dance
Flag Football	Martial Arts	Tennis
Lacrosse	Olympic Sparring	Skateboard Clinics
Softball	Cross Country/Track	Roller Hockey
Soccer	Hershey Track & Field	Golf
Tee-Ball	Punt, Pass & Kick	Fencing
Volleyball	Pitch, Hit & Run	Archery
Floor Hockey	Gymnastics	

Meijer Park

The Meijer Park (also known as Meijer Skate Park) is an outdoor complex used for a variety of recreational opportunities. The Park hosts several special events, classes, and programs such as pickleball, archery, soccer camps, bike races, and more. Map 1 shows the important details and features of the park.



Other Facilities

The following are a list of facilities SELCRA uses for programming their activities.

Brighton Area Schools

Brighton High School

- Indoor: Fieldhouse (3 courts)/Gym/Cafeteria/Classrooms
- Outdoor: Football/Track/Baseball/Softball/Tennis

Scranton Middle School

- Indoor: Gym (3 courts)/Cafeteria/Classrooms
- Outdoor: Soccer (4 fields)/Baseball (1 field)/Softball (1 field)

Maltby Intermediate

- Indoor: Gym (2 courts)/Upper Gym/Cafeteria /Classrooms
- Outdoor: Soccer (6 fields)/Baseball (2 fields)

Hilton Elementary

- Indoor: Gym/Multipurpose/Cafeteria/Classrooms
- Outdoor: Soccer (2 fields)/Playground

Hawkins Elementary

- Indoor: Gym/Multipurpose/Cafeteria/Classrooms
- Outdoor: Football (1 fullsize/8 half-size practice)/Baseball (5 fields) /Softball (3 fields) /Basketball (1 court)/Concession Building/Pavilion/Playground

Halls/Banquet Facilities

Green Oak Township Historical Society (GOTHS)

- Indoor: Banquet/meeting hall and kitchen

Churches

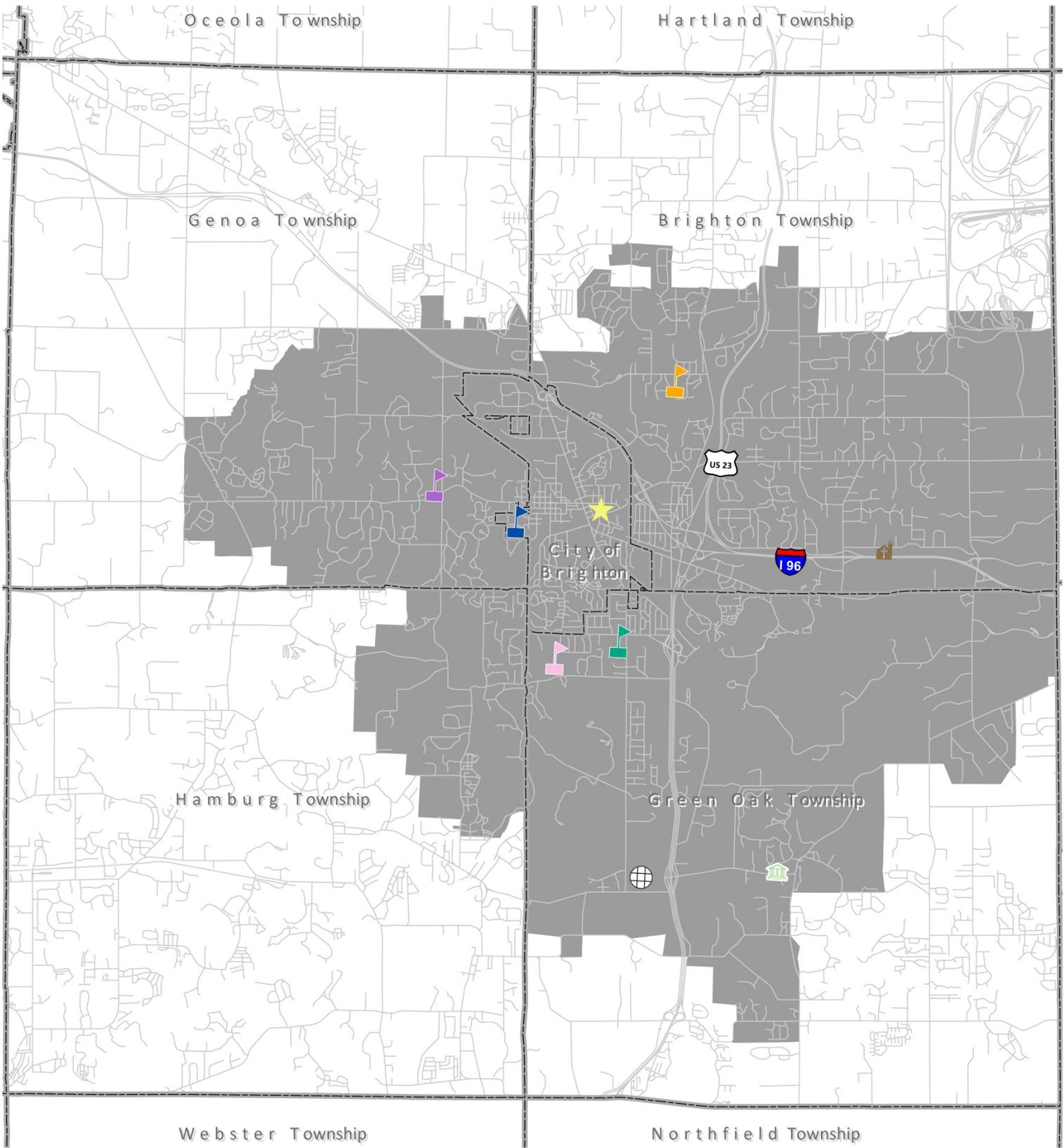
Pleasant Valley Church

- Indoor: Gym/Multipurpose/Kitchen/Party Rooms
- Outdoor: Covered patio

Sports Complex

Legacy Center

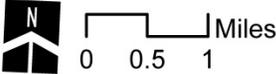
- Indoor: Gyms/Fields
- Outdoor: Soccer/ Baseball



-  Green Oak Township Historical Society
-  Pleasant Valley Church
-  Legacy Center
-  SELCRA
-  Brighton High School
-  Scranton Middle School
-  Matlby Intermediate
-  Hilton Elementary
-  Hawkins Elementary
-  Brighton Area School District

OTHER FACILITIES

Southeastern Livingston
 County Recreation Authority
 Map 2




Municipal Facilities and Parks

Colman Park

Green Oak's 9-acre sole park offers a range of recreational facilities including a playground structure, picnic areas, athletic fields, a walking path, and natural areas.

Proposed Parks

Butt Property

Located in Green Oak Township, the 31 acre facility is planned to include a Veteran's Memorial and cemetery and passive recreation areas. Butt Park aims to provide passive recreation opportunities for township residents and is specifically designed to preserve and enhance the park's wetlands and natural areas. The trails and facilities are designed to be ADA compliant while still maintaining a "rustic" character.

HCMA / Firehouse Property

A property on Whitmore Lake near Silver Lake Road, currently owned by the HCMA, is planned to include a fishing pier and a new canoe/kayak launch and livery on the Huron River. There was also a proposed concept of a water trail from Green Oak to Milford through the Metroparks and State Recreation Areas.

Sunset Park

To be located in Brighton Township, Sunset Park, originally a 60 acre gravel pit, is planned to feature a beach area, fishing dock, tennis courts, multi-purpose sports fields, cross country skiing, sledding, fitness course, and jogging path.

Fillmore County Park

To be located between the cities of Howell and Brighton, Fillmore County Park will offer trails and multi-use athletic fields. This land was bequeathed to Livingston County in 2006 by Raymond Fillmore. The park is expected to open to public recreation use in 2017.

Regional Recreation Facilities

In addition to the local recreation facilities, three major public open spaces are located within the Green Oak Township and Brighton Township borders. Several other county or state recreational facilities lie within a short drive of the Townships. With the 4,000 acres of the Island Lake State Recreation Area, the 4,543 acres of Kensington Metropark, the 1,540 acres of Huron Meadows Metropark, and thousands of acres of public parks in Livingston and nearby Washtenaw counties, residents have numerous recreational opportunities. These regional facilities incorporate large areas and provide activities such as swimming, boating, hiking, hunting, camping, and golfing, which are typically beyond the ability of a local municipality to provide. Map 3 depicts the location of the regional parks, Table 10 lists the recreational activities offered at parks located in Brighton Township and Green Oak Township, and Table 11 lists the recreational activities offered at parks within a short drive of Brighton Township and Green Oak Township.

State Parks

Brighton State Recreation Area

Located in Howell, east of the City of Brighton, Brighton Recreation Area provides 4,947 acres of recreation for park visitors to use. The area has a combination of high, irregular ranges of hills, interspersed with a number of attractive lakes. Brighton Recreation Area has several miles of trails available for equestrian use, mountain biking, and hiking.

Highland State Recreation Area

Located in White Lake Township, Highland Recreation Area offers 5,900 acres of forest, marshes and lakes. With trails to accommodate equestrian riders, mountain bikers, hikers and skiers, there's an activity for every season in this park. Three different day-use areas provide ample space for picnics, swimming, horseshoes or volleyball. Access sites are located on four lakes within the park for fishing and recreational boating.

Island Lake State Recreation Area

Located in Green Oak Township, this 4,000-acre, state-run facility offers a mix of active use facilities with extensive passive use opportunities. Well known for having one of the top rated shooting facilities in the region, the park is also the only hot air balloon port in the state park system.

Pinckney State Recreation Area

This 11,000-acre recreation area located southwest of Pinckney has campgrounds, miles of trails of hiking, biking, and horseback riding. Other facilities include picnic equipment, playgrounds, a beach house, and a boat launch.

Proud Lake State Recreation Area

Located along Wixom's western border, this 4,000-acre recreation area has campsites, an organization camp, mini cabins, and tent rentals. Other facilities include picnic equipment, playgrounds, beach house, and boat launch.

County Parks

Lutz County Park

Lutz County Park is located in Deerfield Township, just skirting Genesee County. Opening in 2008, the 300 acre farm was a gift from Mr. Owen Lutz. The 1.3 mile trail system provides opportunities for users to experience high-quality natural areas, scenic views, and wildlife habitat while at the same time passing by farm fields. Also available are picnic tables, benches, nature interpretative signs, trail head display, parking and restroom.

Lyon Oaks County Park

This 1,024-acre park was developed in the spring of 2002. The park, located west of Wixom on Pontiac Trail in Oakland County, contains an 18-hole golf course, driving range, banquet and meeting facilities, dog park, nature center, picnic areas, and a trail system.

Metroparks

Hudson Mills

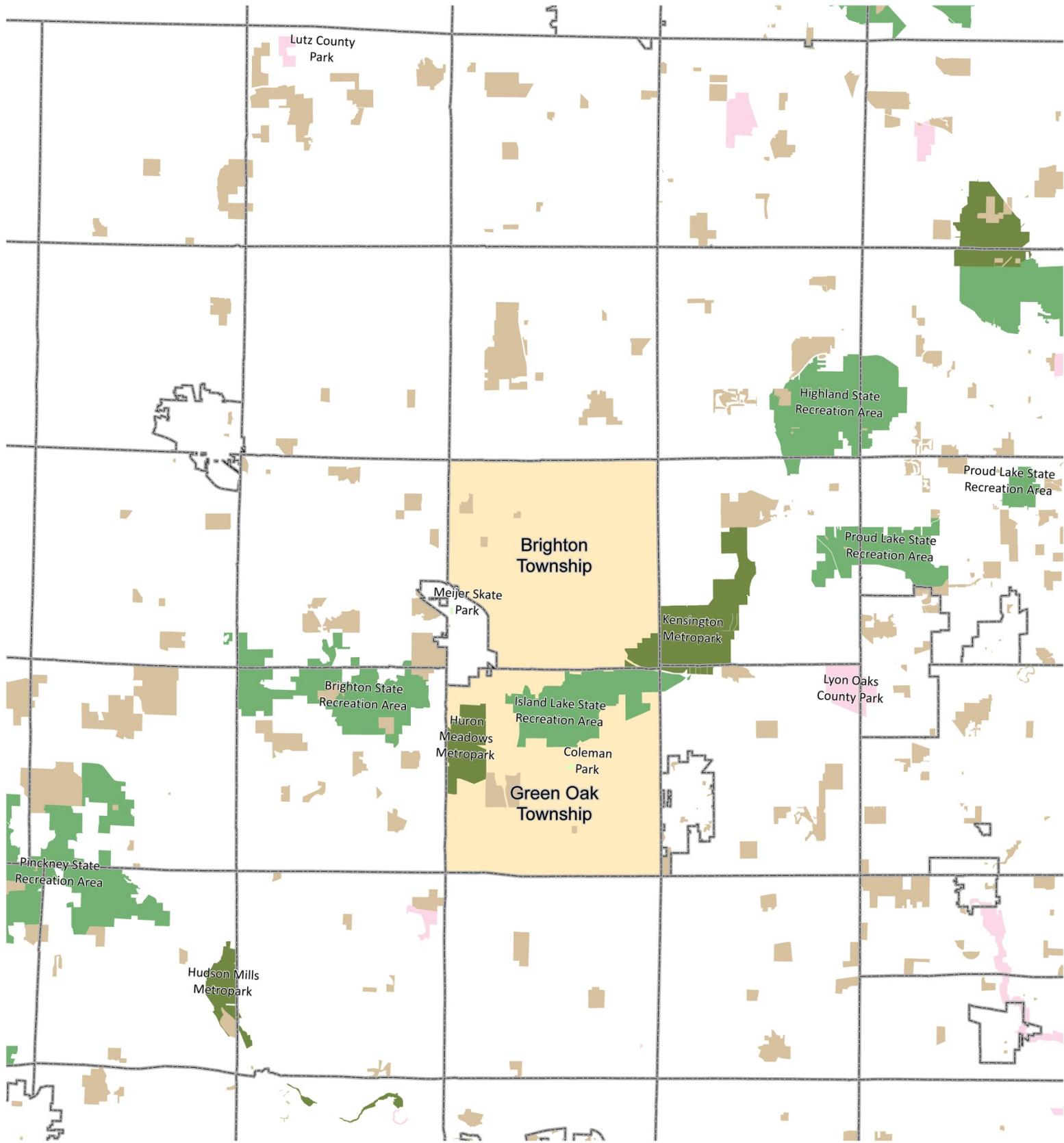
With the Huron River meandering through its 1,549 acres, Hudson Mills Metropark is located on North Territorial Road, northwest of the City of Dexter. Amenities include trails for hiking and biking, an 18-hole golf course, two 24-hole disc golf courses, three picnic shelters, swings, slides, a canoe camp, a group camp, children's play area, tennis and shuffleboard courts. Groomed cross-country ski trails provide hours of outdoor fun throughout the winter. Enjoy natural and inviting Hudson Mills Metropark all throughout the year.

Huron Meadows

Situated along the Huron River in Green Oak Township, this 1,576-acre scenic park offers a mix of active and passive recreation opportunities. The extensive trail system doubles as a hiking and biking path in the summer and some of the best cross-country ski trails in the region in the winter.

Kensington

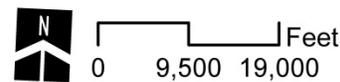
Sprawling across 4,486 acres of wooded, hilly terrain this park located in Brighton Township surrounds beautiful Kent Lake and is home to an abundance of wildlife. Kensington Metropark offers a multitude of recreational activities throughout the year, including an 18-hole regulation golf course, 27-hole disc course, nature center, farm center, beautiful picnic areas and scenic hiking and biking trails.



PARKS

Southeastern Livingston
County Recreation Authority

- Other Recreational Facilities
- Local Parks
- County Parks
- Metroparks
- State Parks



Carlisle/Wortman Associates
Source: ESRI
5-1-17



TABLE 10. Park Inventory in Green Oak and Brighton Townships

		SELCRA	Green Oak	School Facilities	Regional Park Facilities		
		Meijer Park	Coleman Park	Brighton Area Schools	Huron Meadows Metropark	Island State Recreation Area	Kensington Metropark
Access	Parking Area	•	•	•	•	•	•
	Handicap Access	•	•	•	•	•	•
Passive Use	Play Equipment		•	•	•	•	•
	Picnic Tables	•	•		•	•	•
	Pavilion	•	•		•	•	•
	Grills		•		•	•	•
	Restrooms	•	•	•	•	•	•
	Camping					•	•
Court/Turf Games	Baseball/Softball		•	•	•		
	Tennis Courts			•			
	Sand Volleyball Courts				•	•	
	Basketball Courts	•		•			
	Soccer Fields		•	•	•		•
	Disc Golf						•
	Hockey Rink	•					
	Stadium / Track			•			
Misc	Golf				•		•
	Shooting Range					•	
	Archery	•					
	Metal Detecting/Geocache	•				•	•
	Historic/ Education						•
Water Activities	Fishing				•	•	•
	Boat Launch				•	•	•
	Canoe / Kayak				•	•	•
	Swimming / Beach					•	•
	Pool - Indoor or outdoor			•			•
Trails	Walk/Hike Trail	•	•		•	•	•
	Biking Trail		•		•	•	•
	Equestrian Trail				•	•	•
	Snowmobile Trail				•	•	•
	Cross Country Skiing				•	•	•

TABLE 11. Park Inventory of Surrounding Area

		Regional Park Facilities						County Park Facilities	
		Brighton State Recreation Area	Highland State Recreation Area	Pinckney State Recreation Area	Proud Lake State Recreation Area	Seven Lakes State Park	Hudson Mills Metropark	Lutz County Park	Lyon Oaks County Park
Access	Parking Area	•	•	•	•	•	•	•	•
	Handicap Access	•	•	•		•	•		
Passive Use	Play Equipment	•		•		•	•		•
	Picnic Tables	•	•	•	•	•	•	•	•
	Pavilion	•	•	•	•	•	•		•
	Grills	•			•		•		
	Restrooms	•	•	•	•	•	•	•	
	Camping	•	•						
Court/Turf Games	Baseball/Softball						•		
	Tennis Courts						•		
	Sand Volleyball Courts						•		
	Basketball Courts						•		
	Soccer Fields						•		•
	Disc Golf	•					•		
	Hockey Rink								
Stadium / Track									
Misc	Golf						•		•
	Shooting Range/Hunting	•	•	•	•				•
	Metal Detecting/Geocache	•	•	•	•	•	•		•
	Historic/ Education			•	•		•		
Water Activities	Fishing	•	•	•	•	•	•		
	Boat Launch	•	•	•	•	•			
	Canoe / Kayak	•	•	•	•	•	•		
	Swimming / Beach	•	•	•		•			
	Pool - Indoor or outdoor								
Trails	Walk/Hike Trail	•	•	•	•	•	•	•	•
	Biking Trail	•	•	•	•	•	•		•
	Equestrian Trail	•	•	•	•				
	Snowmobile Trail		•		•				
	Cross Country Skiing	•	•	•	•	•	•		

Other Recreation Facilities

A variety of public and privately owned facilities are located within the SELCRA service area. The following facilities have partnered with SELCRA to offer many program specific recreational opportunities to citizens and families.

TABLE 12. Inventory of Other Recreation Facilities

Public Facilities	
Facility	Recreation Opportunity
Brighton District Library	Programs/Activities
Brighton Optimist Club	Parades/Funding/Scholarships
Private Facilities	
Facility	Recreation Opportunity
Brighton Bowl	Bowling/Bowling
Mt. Brighton	Skiing/Snowboarding/Golf/Special Events
British Challenger Soccer Camps	Soccer
Faulkwood Shores	Golf
Green Oak Village Place Mall	Walking/Outdoor Movies/Special Events
Hamburg Fitness Center & Camp	Fitness Classes/Summer Camps
Heavner's Canoe Rental	Kayak/Canoe
High Flyers Gymnastics	Gymnastics
Kil's TaeKwonDo Center	Karate/TaeKwonDo
Rollerama	Roller Hockey League
Wildwind Equestrian Center	Horseback Riding

Accessibility Assessment

A critical component in planning for recreation facilities is providing barrier-free access in order to accommodate the needs of all people, including those with disabilities. The ranking system suggested by the MDNR Guidelines (2006) is typically used to evaluate park facilities. The ranking system ranges from 1 to 5 and is described as follows:

1. None of the facilities meet accessibility guidelines,
2. Some of the facilities/park areas meet accessibility guidelines,
3. Most of the facilities/park areas meet accessibility guidelines,
4. The entire park meets accessibility guidelines, and
5. The entire park was developed/renovated using the principles of universal design.

SELCRA owns one property, Meijer Park, which is assessed to be a 4 (the entire park meets accessibility guidelines) according to the DNRE's Guidelines for the Development of Community Park, Recreation, Open Space, and Greenways Plans.

Colman Park was ranked a 3 using this ranking system. The specific elements considered include parking, paths of travel from parking to activity areas, activity areas themselves, support facilities such as restrooms, and surfacing.

All future park projects must be designed to comply with or exceed accessibility guidelines and standards of the American with Disabilities Act (ADA). Current deficiencies regarding accessibility are mainly the result of older equipment or facilities which pre-dates current ADA standards. As facilities at Colman Park are updated, the Township will retrofit these facilities to meet ADA standards.

Grants

Michigan Department of Natural Resources (MDNR) Grant

To date, SELCRA has not pursued or received any grant funding from the MDNR. SELCRA plans to pursue funding from a variety of sources, including the MDNR, to improve Meijer Park.

Michigan Recreation and Parks Association (MRPA) Healthy Communities

In 2015, SELCRA was awarded a MRPA Healthy Communities grant for a program called Gold Rush. SELCRA picked six (6) trails within the area and hid golden coins along each trail. Each week participants walked or ran the trails collecting coins, which were weighed. The participants with the most weight in coins won prizes including full yearly memberships to a local fitness clubs.

USA Archery and Easton Foundation Archery Grant

In 2017, SELCRA was awarded the MParks partnership with USA Archery and Easton Foundation Archery Grant. This grant includes archery equipment, training, and other materials to begin an archery program in your community.

Public Participation and Needs Assessment

An essential task in the recreation planning process is to determine the desires of the community as a basis for an action plan to improve the parks and recreation system. These desires provide the rationale for the goals and objectives and identify areas for future improvement. To assess needs, consideration was given to current recreation trends, a community survey, meetings with public officials, staff, and residents, and other identified needs.

National recreation trends

Recreation trends on a national level provide insight into activities that show the greatest growth in popularity and may affect the future direction of parks and recreation. According to the 2013 Sports and Fitness Industry Association Survey, overall participation in sports remained steady; Fitness and outdoor sports had the highest participation rates across age groups with median scores of 62.95 and 56.45 percent. Michigan is comparatively active with 33.4 - 35.4 percent of its population shown to be active to a healthy level. According to the National Sporting Goods Association, Michigan residents are more than twice as likely as the average American to participate in water skiing, in-line roller skating, snowboarding, play softball, or hunt with a bow and arrow.

Table 13. National Sports Participation, 2013

Activity	Participation (in thousand)	Five (5) year growth rate
Walking for fitness	114,029	1.00%
Running/jogging	51,450	4.70%
Treadmill	50,839	0.30%
Bowling	48,614	-4.10%
Free weights (hand weights)	46,564	1.20%
Bicycling (road)	39,790	0.10%
Fishing (freshwater)	39,002	-2.30%
Weight/resistance machines	38,999	-0.10%
Free weights (dumbbells)	36,604	2.50%
Stretching	35,873	-0.10%

Source: 2013 Sports, Fitness and Leisure Activities Topline Participation Report

Swimming for fitness was the most commonly listed “aspirational” sport, or sport which most interested non-participants. Camping and bicycling were highly rated across all age groups.

Outdoor, individually oriented sports tended to be among the fastest growing activities. Telemarking, a form of skiing which mixes Nordic and Alpine methods was the fastest growing sport over the past five years. Adventure racing and triathlons rounded out the top three. One of the common themes of these activities is the relative lack of equipment and facilities required. Traditional outdoor team sports, such as baseball, football, and soccer, conversely demonstrated negative growth. It should be noted, however, that total participation in the fastest growing sport groups is still comparatively low, and the combined number of participants in these activities do not begin to approach the total participants in the traditional team sports.

The National Recreation and Park Association (NRPA) and the American Academy for Park and Recreation Administration have published a list of future trends compiled from different sources that will influence the direction of recreation planning and programming. These trends include an increase in:

- Environmentally sensitive lifestyles, natural areas management and water quality protection,
- Concerns for personal and family security, in the importance for wellness activities and a desire to preserve and maintain cultural heritage,
- Public costs, in the provision of leisure services through the public and private sectors and partnerships, a greater recognition of the economic value of parks, open space, and green infrastructure, and
- Senior citizens, fewer traditional family households, greater number of smaller households and an increase in cultural diversity of residents.

Monitoring parks and recreation trends is important in determining how parks and recreation services should evolve. Conclusions regarding the implication of the trends noted combined with the demographic and physical characteristics of SELCRA are summarized below:

- As population increases, demand for recreation will likely increase;
- Recreation facilities and planned programs should respond to the expected increase of seniors;

- With the increased popularity of exercise walking and fitness related activities, there will continue to be an increased importance on recreation programs that fill this need; and
- The continued collaboration and partnerships between public, private, and non-profit agencies as well as with adjacent local municipalities for the provision of parks and recreation programs and facilities will continue to be critical to the future success and development of SELCRA's programming.

Community survey

An online survey was released January 24, 2017 which was advertised through Brighton Area School fliers, email list servers, participating community offices, and SELCRA's website. Resident participation was fairly heavy; as of the writing of the Plan, close to 200 households had responded. The following is a snapshot of the survey:

- Residents of Brighton Township (39%), Green Oak Township (20%), Genoa Township (14%), the City of Brighton (9%), and other communities (18%) responded to the survey.
- Over two-thirds (68%) of people have lived in their community for six (6) or more years.
- Most families currently have children (17 years old or younger) in their household (86%).
- Almost half of participants (49%) think of SELCRA first when looking for recreation programs or activities.
- Metroparks, State Recreation Areas, Brighton Area Schools, private recreational facilities, and Brighton Millpond are the most popular recreational facilities.
- Participants want SELCRA to provide more youth sports programs, family programs and activities, nature and outdoor programs, community special events, camps and clinics, and music and art programs.
- Most people use the SELCRA magazine, selcra.com, school flyers, and email list servers to get their information.

Participants provided important information as to what SELCRA is doing well and what can be improved. Youth sports, community special events, and family programs and activities are staples for SELCRA. Contributors stated that these programs are important to SELCRA's current and future success. While the support for branching out into more adult programs is not as overwhelming as for youth sports programs, participants did show interest.

Respondents love the parks currently provided by the Townships, State, and region, but also believe there is room for additional facilities to help improve SELCRA's success including walking/biking trails, athletic fields, local/neighborhood parks, playgrounds, and basketball/tennis courts. Many residents also expressed a need for a recreation center with a gym and pool.

In the comments, participants provided ideas to improve programming including offering after-school programs and adult programs during the week instead of on Fridays/weekends, especially during the summer to prevent time conflicts. For incentives, one participant mentioned giving a discount to members outside of Green Oak Township and Brighton Township who are willing to coach for their kid's team.

Some respondents expressed concern regarding slow or poor communication, inconsistent schedules, or expensive programs compared to HAJBA, BARC, Community Ed, and the Legacy Center. Having SELCRA-specific facilities could remedy some of these problems regarding management since they would no longer have to rely on other facilities. In addition, evaluating internal affairs and comparing results with other programs and facilities would offer additional insight into what SELCRA can do to improve.

Public review and public hearing

Public review and public hearing: TBD

Goals and Objectives

The SELCRA Parks and Recreation Plan identifies goals and objectives for the next five years. They are broad enough to encompass the needs expressed from the public, Township officials and staff, as well as to address the observed deficiencies in the recreation resources based on recognized standards. They also consider demographics, current and anticipated growth and development, the area's physical resources, and parks and recreation trends.

The overall goal for SELCRA is to provide a variety of programming opportunities for people of all ages and abilities that meet the needs and desires of the communities.

While the parks and recreation goals of SELCRA expresses intent and purpose, the objectives that follow are more specific and address the manner in which the goal may be achieved.

Five principal objectives are identified for achieving the overall goal:

1. Authority excellence
2. Excellent recreation services and programs
3. Facilities and resources
4. Community support and awareness
5. Collaboration and partnerships

Goals 1: Authority Excellence

Provide the region with recreation authority excellence by managing SELCRA in a fiscally responsible manner to deliver high quality recreational services to participants and their municipalities.

Objective 1

- o Develop a strategic plan to guide its mission and vision statements.
 - Form a strategic planning committee to identify the organizations vision, identity and outline community needs.

- Pursue independent financial sustainability through sponsorships, grants, cost effective programming and effective management strategies.
 - Develop and implement a sponsorship and advertisement program.
 - Actively seek local, state and federal grant opportunities.
- Continue to use technology to reduce cost and promote organizational efficiency.
- Develop and empower staff to deliver high quality recreation services.
- Maintain all current certifications and obtain new certifications as relevant.

Goals 2: Excellent Recreation Services and Programs

Provide the region with excellent recreation services and programs that promote healthy-active lifestyles, community stewardship, economic development and impact, and environmental quality for all ages.

Objective 2

- Deliver high quality, comprehensive recreation programs and services for all ages.
- Staff will follow Best Practices guidelines for all programs to enhance program quality and increase participation numbers.
 - Develop a template for all youth sports programs promoting sportsmanship, training, and volunteer recognition.
- Develop and implement programs to support volunteers and offer additional training.
- Focus on program core areas including youth sports/programs, activities and special events while also introducing adult sports/programs and a wider variety of activities.
- Evaluate programs and maintain customer satisfaction to ensure high quality delivery of recreation activities.
- Benchmark program costs with other providers to keep programs cost effective and affordable for participants.
- Partner with regional recreation providers to increase program offerings.

Goals 3: Facilities and Resources

Acquire, maintain, and enhance park facilities and natural resources to provide high quality recreation areas for the region.

Objective 3

- Develop renovation plans for Meijer Park to include, but not limited to: multipurpose athletic surfaces, fields, and natural areas.
 - Develop capital improvement plans to for the skate park, grassy area, and concrete pad.
 - Skate park: Removal of apparatuses, potential future use, splash pad, health and wellness components, and playground.
 - Grassy area: Level surface to install multipurpose athletic fields (soccer, lacrosse, flag football, ect.)
 - Concrete pad: Install basketball courts, pickleball, tennis, and volleyball courts.
 - Identify possible funding sources for renovations and improvements for the Park.

Goals 4: Community Support and Awareness

Increase community support and awareness establishing SELCRA as an essential service in promoting healthy active lifestyles, and economic and community stewardship.

Objective 4

- Develop a marketing strategy promoting and raising public awareness identifying SELCRA as the regions primary recreation provider.
- Develop a branding strategy promoting SELCRA's identity, programs, and commitment to the community.

Goals 5: Collaboration and Partnerships

Provide premium recreation services that meet the regions needs through collaboration and partnerships.

Objective 5

- Establish a network of regional recreation providers with regional recreation.
- Work with regional recreation providers to promote and provide joint program/facility, staffing opportunities, and other shared services.
- Continue to work with school districts and other recreation providers to maximize participation in recreation resources.
- Develop regional partnerships building a support network of champions for SELCRA initiatives.

Action Plan

The Action Plan details the manner in which the goals and objectives will be met. It includes a list of specific projects, as well as a schedule with suggested capital improvement projects along with a sequence and strategies for implementation. The following section outlines a list of specific actions and projects which are recommended to be accomplished during the planning period.

Action 1: Administration and communication

- Provide opportunities for staff and volunteer training;
- Evaluate fees and charges for programs and services and work to ensure program cost recovery;
- Consider helping Brighton Township and Green Oak Township develop their Parks and Recreation Department which will allow the Townships to seek and manage additional sources of funding and propose millages for park, trail, and community center development and operation; and
- Continue to seek grant funding, sponsors, and donations;

Justification: This action is recommended from the survey to improve communication, management, and participant satisfaction.

Action 2: Evaluate recreation programming options

- Evaluate and monitor programs offered to ensure that recreational requirements are being met;
- Continue to communicate with residents to determine programming desires; develop a recreational programming system which meets the immediate educational, physical, and emotional needs of the community;
- Strive to maintain core recreation programs including special events, youth sports/programs, and family events; and
- Strive to operate any recreation programming in a fiscally responsible manner.

Justification: This action was identified through the survey and responds to national, regional, and economic trends.

Action 3: Maintain and improve Meijer Park

- o Removal of skate park apparatuses to allow more programming opportunities for larger markets;
- o Refurbish parking and pathway pavement surfaces;
- o Ensure universal access to play structures to meet Americans with Disabilities Act (ADA) requirements;
- o Maintain/upgrade picnic shelter, play structures, and park furnishings/facilities;
- o Refurbish grassy area to install multipurpose athletic fields, pickleball courts, and basketball courts;

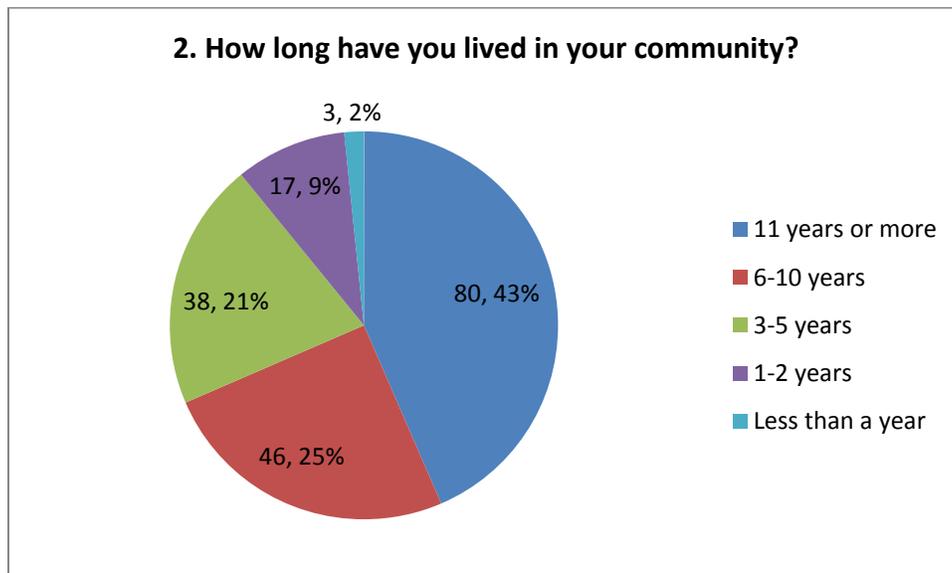
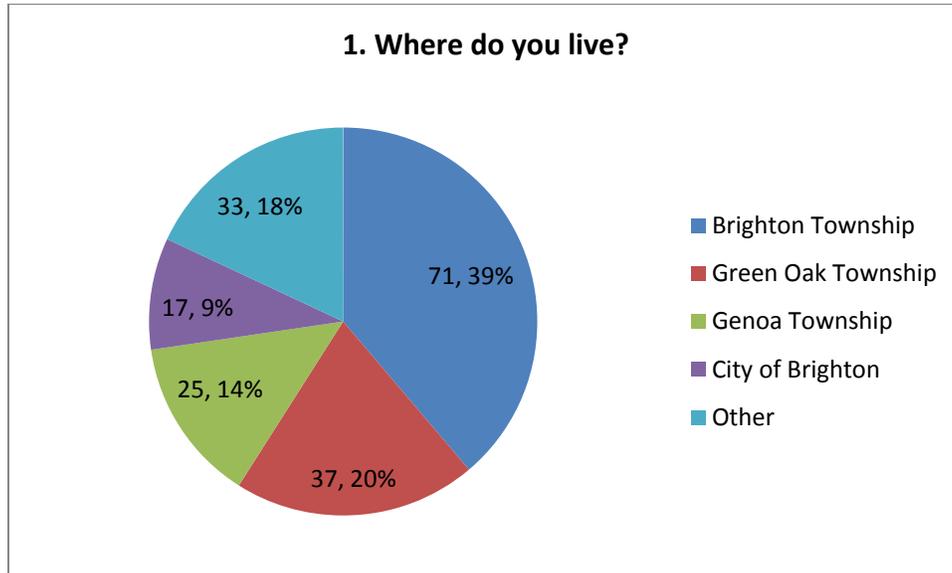
Justification: These actions respond to park maintenance and facility needs and comments from the community survey. This also responds to future parks and recreation trends.

Action 4: Future facilities and parkland acquisition

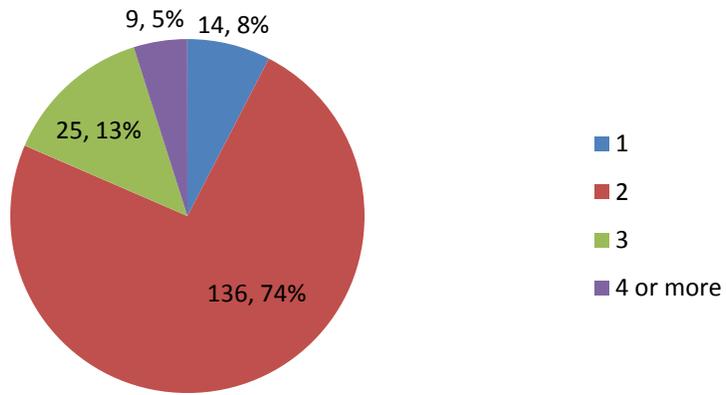
- o Work with Townships to acquire and develop properties keeping in mind the recreation wants and needs expressed by community residents; and
- o Acquire land that may be available which provide unique recreation opportunities;

Justification: This action responds to survey input comments, to the physical characteristics of the area, and to land development patterns and trends.

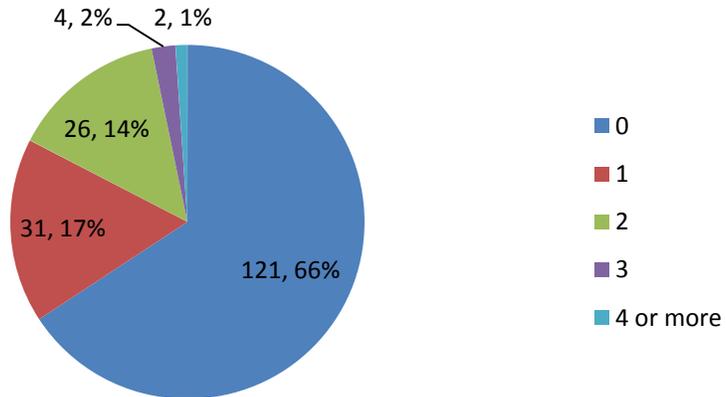
Appendix Survey Results



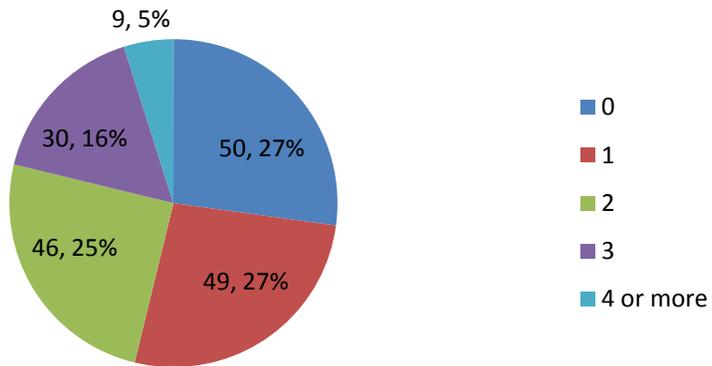
3. How many adults (18 years old or more) are in your household?



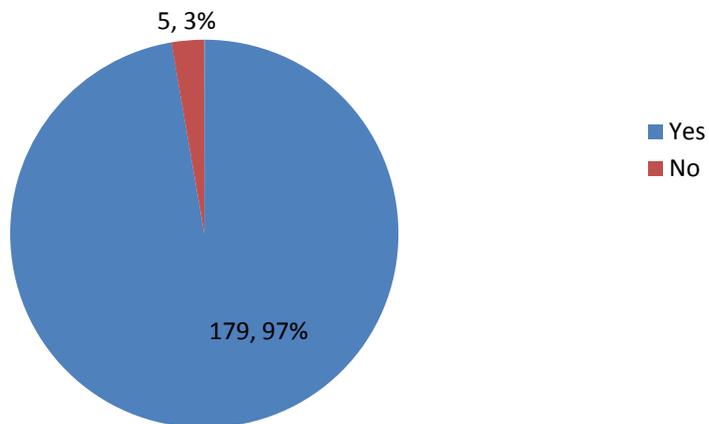
4. How many young adults (ages 13-17) are in your household?



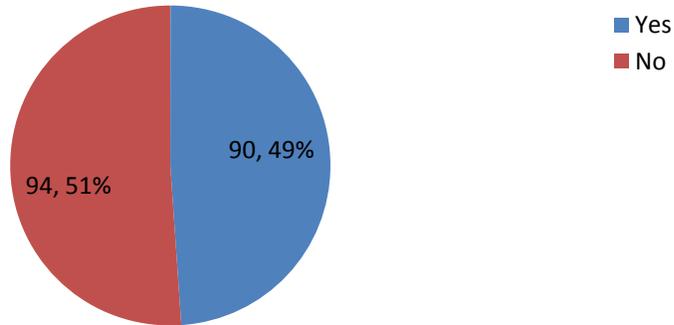
5. How many children (ages 0-12) are in your household?



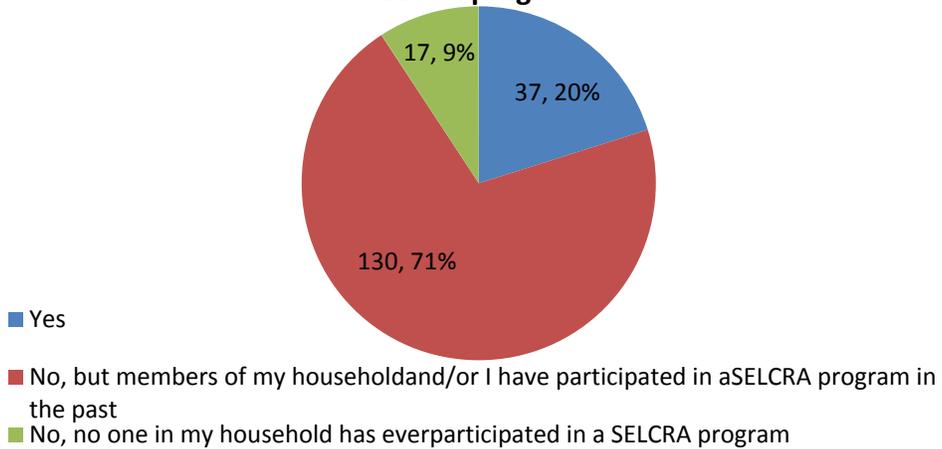
6. Are you familiar with SELCRA's programs?



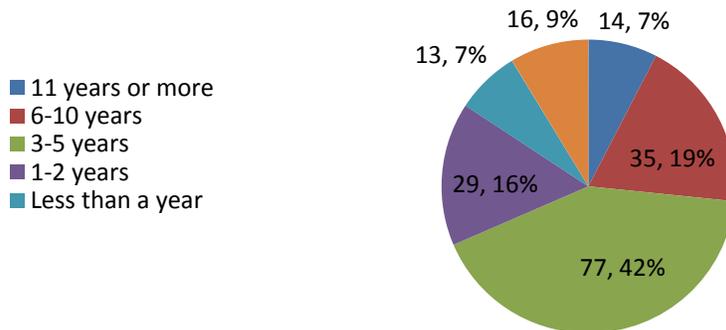
7. Do you think of SELCRA first when you are looking for recreation programs or activities for you or your household?



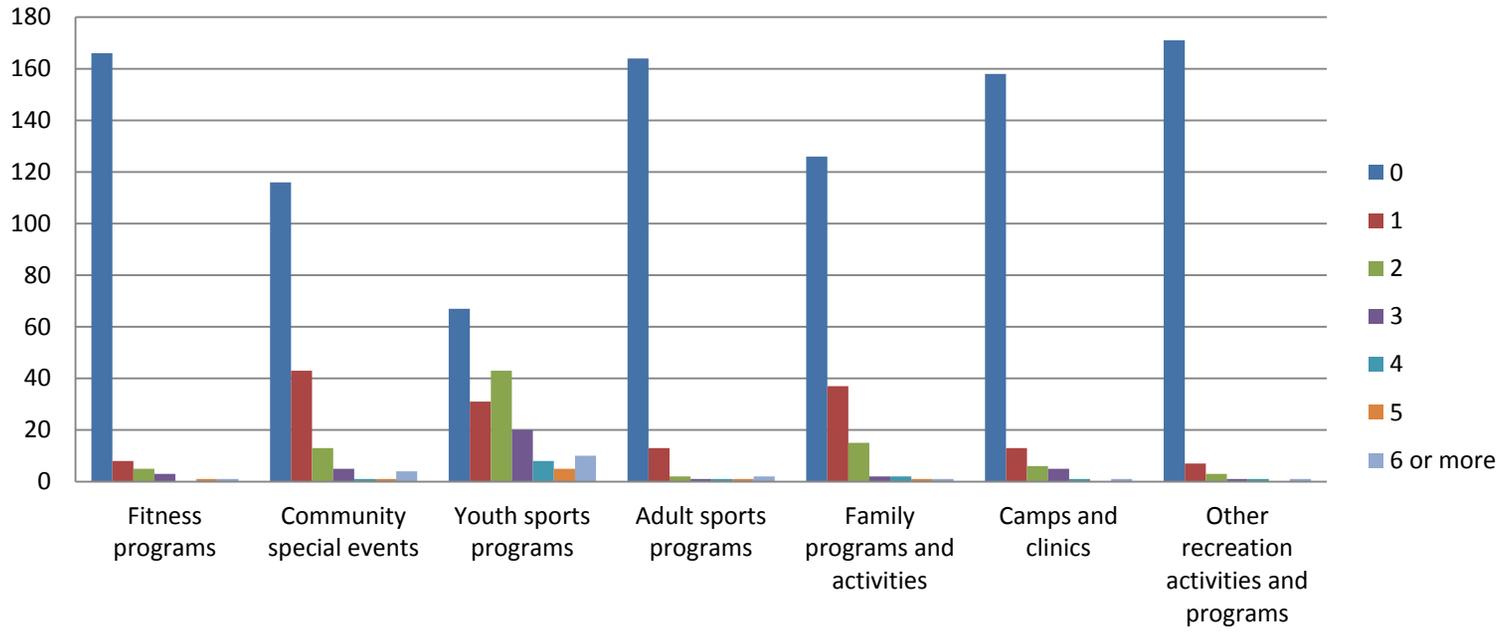
8. Is anyone in your household currently participating in a SELCRA program?



9. How long have you and/or members of your household participated in SELCRA's programs?



10a. In the past year, how many SELCRA programs have you and/or members of your household participated?



10b. If you and/or members of your household participated in SELCRA's "Other recreation activities and programs" in the past year, please specify:

Soccer

Soccer

Youth soccer

After school soccer 1st grade. We are signing up for an all-girls team next season. At that age the boys dominate the ball and it was no fun for the girls trying to play.

Kids basketball and soccer

2 kids played soccer, 2 kids did swimming program. Son did baseball

Basketball youth

youth basketball, maybe a basketball clinic?, soccer in past too

Our son played basketball, soccer and baseball last year. And I coached in all of them.

Baseball and basketball

Youth Baseball

Coed Softball

Adult Basketball League

Youth dance

Self defense

Great foodini class

Easter egg hunt

walking at Green Oak shopping

Halloween activity at Green Oak Mall

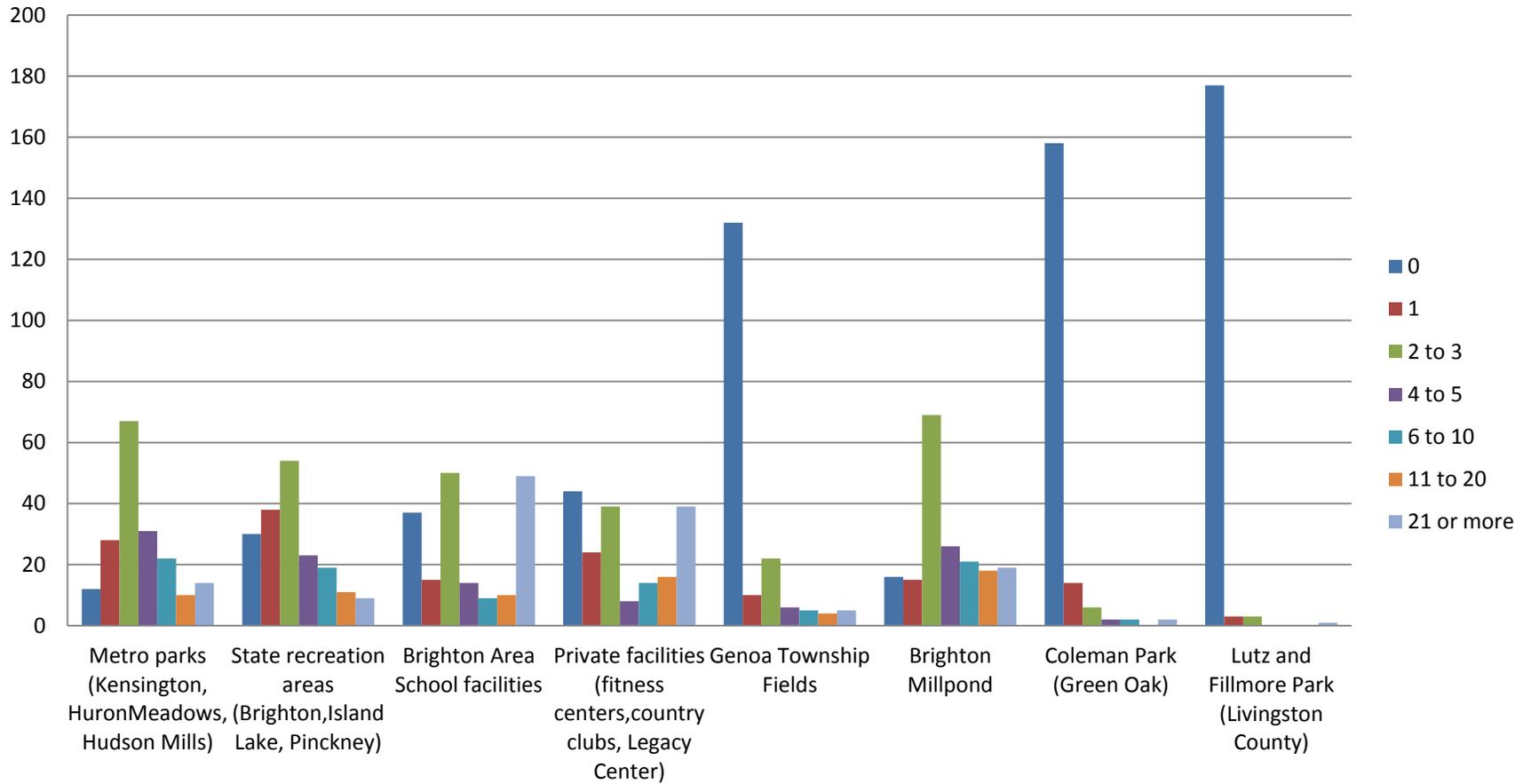
Daddy Daughter dance

Daddy Daughter

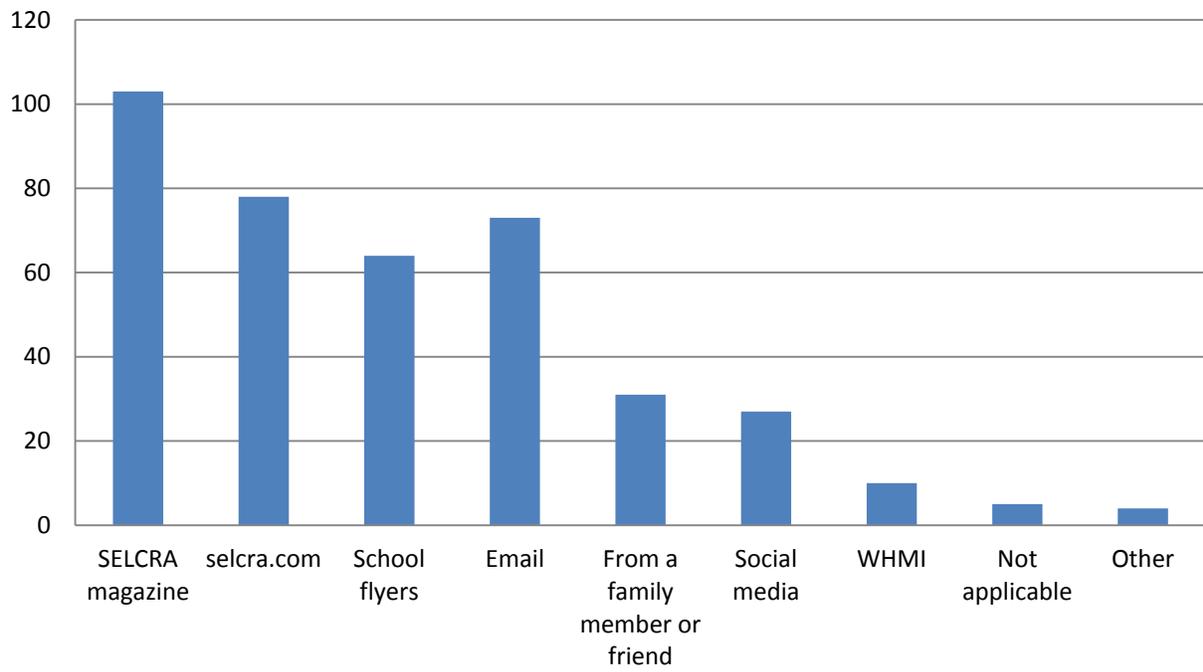
I did not participate in other recreational activities. Form could not be unselected.

none

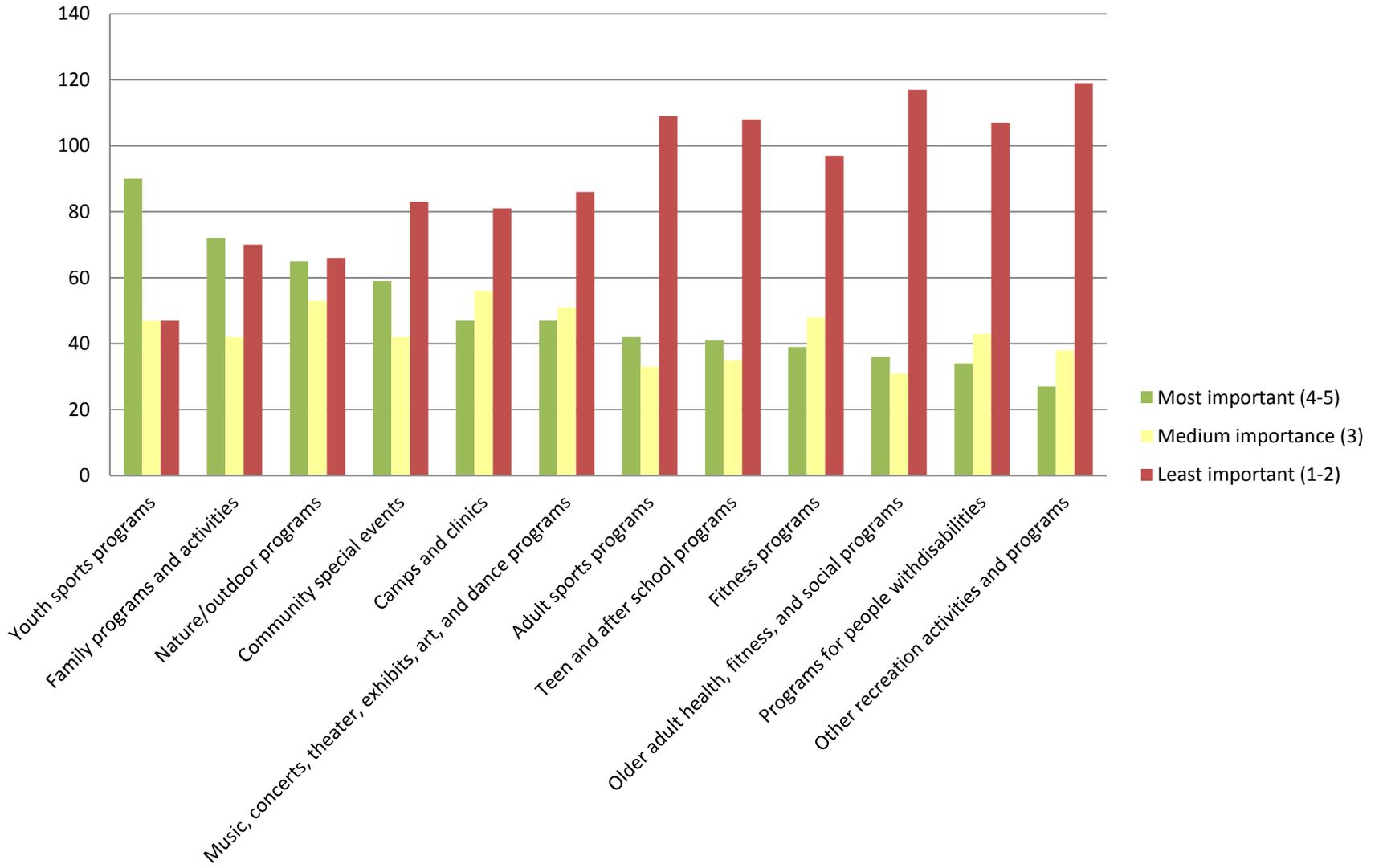
11. In the past year, how many times have you and/or members of your household visited any of the following recreational facilities?



12. How do you find out about SELCRA programs? (Select all that apply)



13. What SELCRA programs would you like to see more of?



13b. If you would like to see SELCRA offer "Other recreation activities and programs," please specify:

Better Cardio classes, birding/wildlife trips, photography day trips, events for singles

Adult walking group, adult yoga (different levels)

Lacrosse

Sports beyond 4th grade (soccer)

Fun runs

Educational programs

senior activities

Pickleball

Plays, musicals and theater

Bike training/ power walking on weekends

The "date nights" prior to Skyzone. Price for three kids is so much higher with Skyzone involved.

After school sports at the school

Craft events

Outdoor road cycling activities

Competitive sports leagues for teens. Many of your sports leagues drop off when students get to middle or high school ages. But, for students that are not on school teams, or attend schools that don't have teams, there are few affordable options for competitive sports teams.

Field trips for kids and families

Road rallies, scavenger hunt, mom2mom sales, Lego clubs, Robotics, STEM clubs

Youth golf

Horses

Walking or running clubs

Anything related to non-child homes

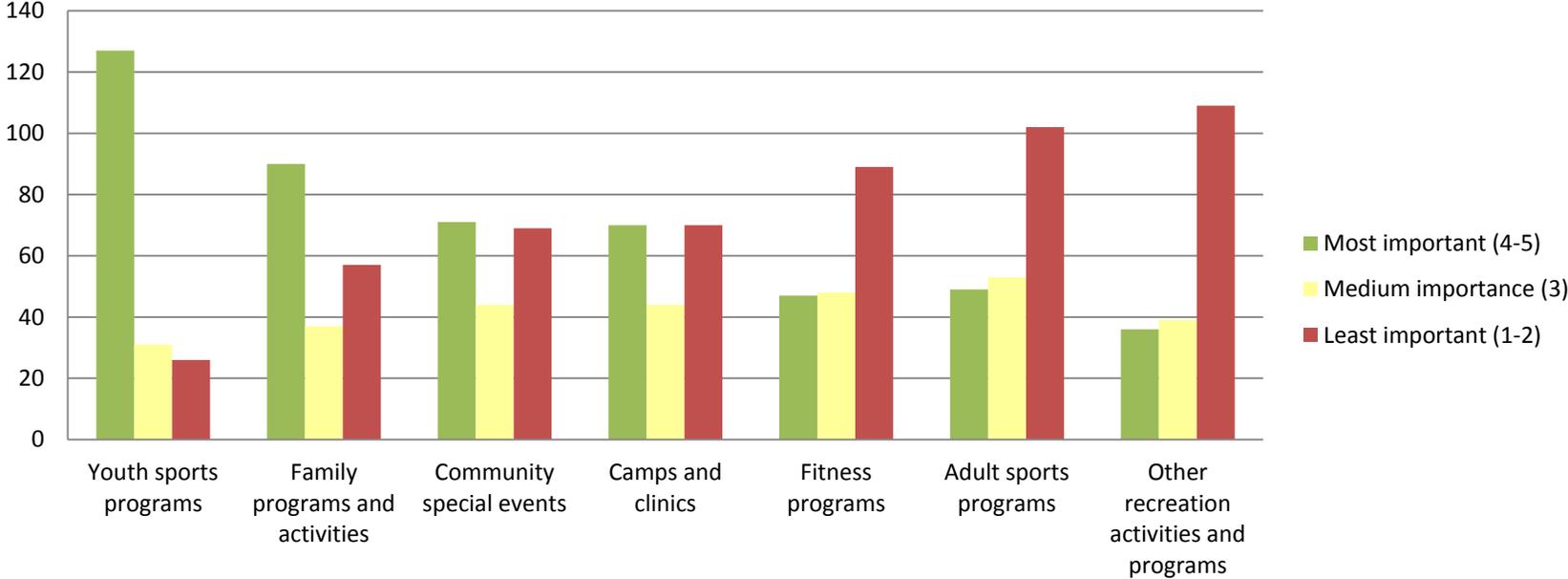
Hiking, cross-country skiing, canoeing/kayaking

Inadequate programming for individuals of all ages with special needs, but especially school age children. Need both adaptive programming as well as opportunities for those with special needs to be with more typical peers. Also sports programming for high school age youth. Not enough basketball programs available in area throughout year.

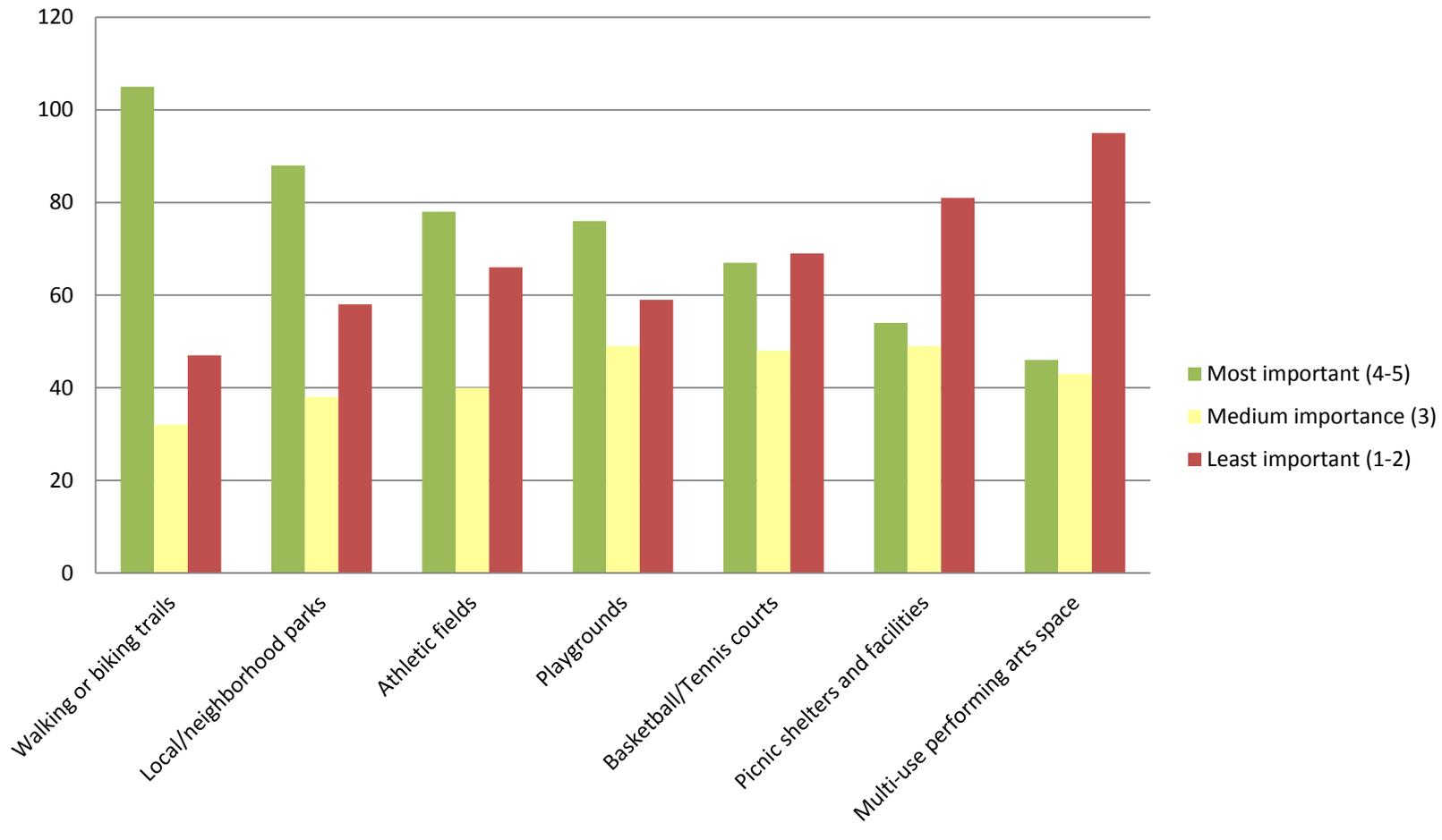
Senior bus trips

blow my mind

14. What programs are the most important to the future of SELCRA?



15a. What facilities would you like to see more of?



15b. If you would like to see SELCRA offer/utilize "Other facilities," please specify:

Brighton pool

Merrill fields

Meijer skate park redo!

Gyms for volleyball, camps etc.

Community pool

None

I know this has nothing to do with selcra, but it would be nice to have sidewalks on Grand River and Old 23 that lead to other cities surrounding Brighton. I have noticed that Howell has new sidewalks, but they stop at Brighton.

water aerobics

Local schools

Places to get together

Access to indoor basketball courts would be great! It is very expensive to rent gym space in Livingston County.

We could use more trails and sidewalks from the township area to downtown so that people can walk or ride bikes without fear of being injured. It's not that far from Spencer school to downtown but it's too dangerous to walk on the road, for example.

Baseball/Softball cages, indoor fields to use during off season

Lighted baseball & softball fields

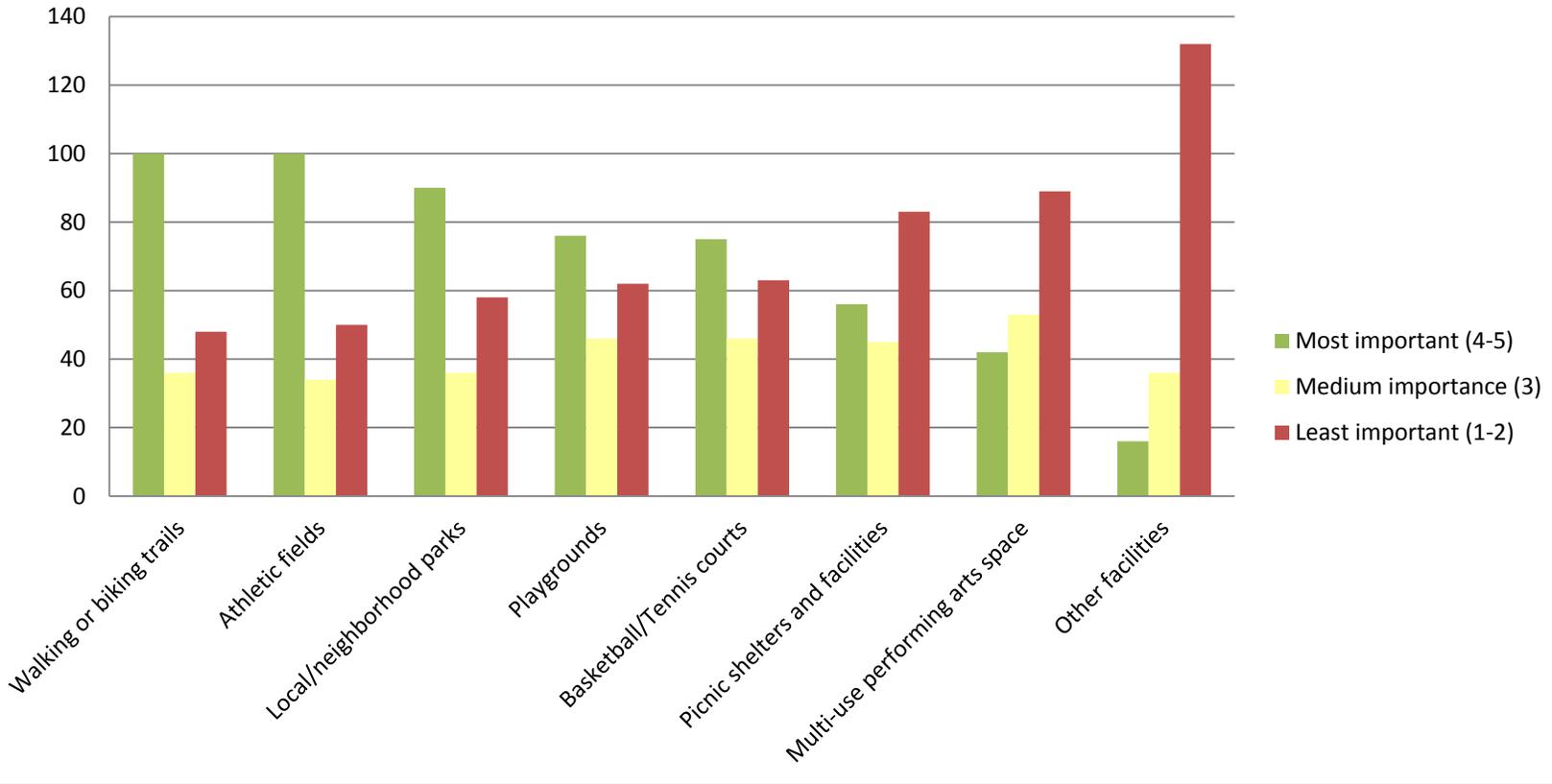
2|42 Community Church indoor athletic field

The metroparks Brighton Recreation

more sports fields and courts

Zero entry pool and/or splash pad

16a. What facilities are most important to the future of SELCRA?



16b. If you think "Other facilities" are most important to the future of SELCRA, please specify:

Tennis Courts (lightning), soccer fields could be in better shape, even and weed spray, fertilizer...etc. Outdoor swimming pool would be nice

Brighton pool

A community outdoor pool would be amazing.

Outside community pool with volleyball

Gymnasiums

Tennis court

None

Trails for family bike riding, roller blading, and running.

Workout gym

Not sure

Baseball/Softball cages, indoor field use during off season that isn't the outdated BECC building

Sre 15b

17. Additional Comments?

Participants provided ideas to improve programming including offering after-school programs and adult programs during the week instead of on Fridays/weekends, especially during the summer to prevent time conflicts. For incentives, one participant mentioned giving a discount to members outside of Green Oak Township and Brighton Township who are willing to coach for their kid's team.

Several participants reiterated their desires for additional programs including tennis, pickleball, and soccer. Some respondents expressed concern regarding communication, schedules, consistency of coaches and referees for games, and cost. Comments also included praise for SELCRA's improvement over the years and appreciation for a great community asset.

Appendix Articles of Incorporation

ARTICLES OF INCORPORATION

SOUTHEASTERN LIVINGSTON COUNTY RECREATION AUTHORITY

Second Amended and Restated

These Second Amended Articles of Incorporation (“Articles”) are adopted by Green Oak Charter Township and The Charter Township of Brighton, (collectively, the participating municipalities”) each a municipal corporation located in the County of Livingston, State of Michigan, for the purpose of creating, establishing and incorporating an authority under and pursuant to the provisions of Michigan Public Act 321 of 2000, as amended (“Act 321”), that being MCL 123.1133 et seq.

ARTICLE I

NAME AND OFFICE

The name of the Authority shall be and is the "Southeastern Livingston County Recreation Authority" or "SELCRA", hereinafter sometimes referred to as the "Authority" or “The New SELCRA”. The principal office of the Authority shall be located at 125 S. Church St, Brighton, Michigan, or at such other location as may be designated by the Board of the Authority.

ARTICLE II

DEFINITIONS

The terms "authority," “district”, "board," "participating municipality," "park," "recreational purposes," "swimming pool," and "territory of the authority," as used in these Articles shall be as now or hereafter defined in Section I of Act 321.

Other terms shall have such meaning as may be specified in the various provisions of these Articles.

ARTICLE III

PARTICIPATING MUNICIPALITIES AND TERRITORY

The participating municipalities of this Authority are Green Oak Charter Township and The Charter Township of Brighton, in the County of Livingston, Michigan, and any other municipalities or districts that may join as set forth in Article XVI. The territory of the Authority shall be all of the combined territory of the participating municipalities.

ARTICLE IV

PURPOSE

The purpose of the Authority shall be and is to provide recreational services as outlined in the authorization contained in Act 321.

ARTICLE V

POWERS

This Authority shall be a body corporate with power to sue or be sued in the State of Michigan. Its jurisdiction shall include all of the total territory embraced within the corporate boundaries of its participating municipalities as set forth in Article III, as now constituted or as hereafter expanded through annexation, consolidation or change of municipal identity. The Authority shall possess all of the powers now or hereafter granted by Act 321, or by any other applicable statute of the State of Michigan and by these Articles, and those incident thereto. In addition, it shall possess all powers necessary to carry out its purposes and those incident thereto. The enumeration of any powers herein shall not be construed as a limitation upon its general powers unless the context shall clearly indicate otherwise. The Authority may adopt a corporate seal, and may alter the seal, and use it by causing it or a facsimile thereof to be affixed, impressed, or reproduced in any other manner.

ARTICLE VI

TERM

This Authority shall continue in existence perpetually or until dissolved by the majority vote of each of the participating municipalities. A participating municipality shall not withdraw from the Authority during the period for which the Authority has been authorized to levy a tax by the electors of the Authority.

ARTICLE VII

FISCAL YEAR

The fiscal year of the Authority shall commence on the first day of July in each year and shall end on the 30th day of June of the next year.

ARTICLE VIII

GOVERNING BOARD

The Authority shall be directed and governed by a Board of Trustees, known as the "Southeastern Livingston County Recreation Authority Board" or "SELCRA Board," and hereinafter sometimes referred to as the "Board," which shall be made up of two members selected by the governing body of each participating municipality, each of whom at the time of selection shall be a qualified elector residing within the territorial boundaries of his or her respective participating municipality; and one member-at-large who shall be selected by the remaining members of the Board, who at the time of selection shall be a qualified elector of the territorial area of the Authority at large.

Members of the Board shall serve a term of two years, beginning with the first day of January next following his or her respective appointment. Each member of the Board shall qualify by taking the constitutional oath of office and filing it with the clerk of his or her respective participating community.

A member of the Board shall not be an employee of SELCRA.

Each year in January, the Board shall elect officers at an organizational meeting including: Chairperson, a Vice-Chairperson and a Secretary, each of who shall be a member of the Board, and a Treasurer, who may or may not be a member of the Board. Each year the Board may select an Assistant Secretary and an Assistant Treasurer, each of who shall not be a member of the Board. Such officers shall serve until the organizational meeting of the following year or until their respective successors shall be selected and qualified. No selection to the Board and no selection of an officer shall be deemed invalid because it was not made within or at the time specified in these Articles. Any Board member may be removed by the appointing participating municipality for good cause shown after a public hearing. The member-at-large may be removed by the action of the remainder of the Board for good cause shown after a public hearing.

ARTICLE IX

COMPENSATION

Pursuant to the requirements of Act 321, the members of the Board shall not be compensated for their services by the Authority. Each member of the Board shall be entitled to reimbursement for all expenditures made by him or her in carrying out official duties as may be approved by the Board and to the extent authorized by the budget for the Authority for each fiscal year.

ARTICLE X

VACANCY

In the event of a vacancy on the Board, other than the at-large member, the governing body of the participating municipality who selects such representative shall fill the vacancy for the unexpired term as expeditiously as possible and in no event to exceed ninety (90) days from the date such vacancy occurs. Should a vacancy occur in the at-large member appointment, the Board shall fill the vacancy for the unexpired term as expeditiously as possible and in no event to exceed ninety (90) days from the date such vacancy occurs.

In the case of the temporary absence or disability of any officer, the Board may appoint some person temporarily to act in his or her stead, except that in the event of the temporary absence or disability of the Chairperson, the Vice-Chairperson shall so act.

ARTICLE XI

MEETINGS

Meetings of the Board shall be held as required and at least quarterly at such time and place as shall be prescribed by resolution of the Board. Each participating municipality member of the Board shall have one vote. The at-large member shall have no voting rights. Special meetings of the Board may be called by the Chairperson, or any two (2) members thereof, by serving written notice of the time, place and purposes thereof, upon each member of the Board, personally, or by leaving it at his or her place of residence at least (24) hours prior to the time of such meeting, or by depositing the same in a U.S. Post Office or mail box within the limits of the Authority, at least seventy-two (72) hours prior to the time of such meeting, enclosed in a sealed envelope properly addressed to such member at his or her home address or office address with postage fully prepaid. Any meeting of the Board shall be held, and any notice therefore shall be given, in accordance with the provisions of Act 267, Public Acts of Michigan, 1976, as amended, the "Open Meetings Act". Any member may waive notice of any special meeting either before or after the holding thereof. At least a majority of the members of the Board shall be required for a quorum. The Board shall act by motion or resolution. A vote of the majority of the members of the Board who are authorized to vote on such matters shall be sufficient for passage.

The Board shall have the right to adopt bylaws governing its procedures, which are not in conflict with the terms of any statute of the State of Michigan or of these Articles. The Board shall keep minutes of its proceedings, which journal shall be signed by the Secretary and open to the public. All votes shall be "Yes" or "No" or "Abstain," provided where the vote is unanimous, it shall only be necessary to so state.

ARTICLE XII

BOARD AND OFFICER DUTIES

The Chairperson of the Board shall be the presiding officer thereof. Except as herein otherwise provided, the Chairperson shall not have any executive or administrative functions other than as a member of the Board.

In the absence or disability of the Chairperson, the Vice-Chairperson shall perform the duties of the Chairperson. The Secretary shall be the recording officer of the Board. The Treasurer shall be the custodian of the funds of the Authority and shall give to it a bond conditioned upon the faithful performance of the duties of his or her office. All monies shall be deposited in a bank or banks, to be designated by the Board, and all checks or other forms of withdrawal therefrom shall be signed by two persons, which persons shall be the Secretary, the Treasurer or the chief administrative employee of the Authority, or their respective written designees. All authorized signatories shall give a bond conditioned upon the faithful performance of the prescribed duties. The cost of such bonds shall be paid by the Authority. The officers of the Board shall have such powers and duties as may be conferred upon them by the Board and Act 321.

ARTICLE XIII

REVENUE SOURCES, BUDGETING, AND FINANCING THE AUTHORITY

The accounting and budgeting practices of the Authority shall conform with standard accounting practices, the Uniform Budgeting and Accounting Act, Act 2, Public Acts of Michigan, 1968, as amended, and all other applicable provisions of law. By January 31st of each year, the Board shall approve an annual operating and capital budget reflecting the projected revenues and projected expenditures of the Authority for the next fiscal year beginning July 1, and shall thereafter submit its budget to the participating municipalities by February 15.

The Authority shall have the power to assess and collect fees, levy and collect taxes, and accept grants or contributions as authorized by Act 321.

Financing The Authority

A. Financial Contributions From Each Participating Municipality Without a Property Tax Levy

The recreation programs administered by the Authority shall be provided substantially on a fee-based basis and budgeted revenues shall be derived substantially from such program fees. The annual budget shall also provide for the requested funding required from each participating municipality for the next fiscal year, calculated as follows in (i) below. Fees paid by residents of the participating municipalities shall not be considered financial contributions of the participating municipalities.

To assist all Participating Municipalities in their respective annual budget planning processes, the Board shall provide all Participating Municipalities by February 15th of each year with 1) a draft budget indicating the total dollar amount of municipal support that will be sought for SELCRA's upcoming fiscal year, 2) full report of the number of participants for the previous two calendar years broken out by activity and by municipality, and 3) the percentage of all participants during those two years by municipality.

(i) Establishing the Annual Contribution of each Participating Municipality

Current Participating Municipalities

For the 2016-17, 2017-18 and 2018-2019 fiscal years, the participating municipalities consist of The Charter Township of Brighton and Green Oak Charter Township. The participants of Green Oak Charter Township make up 40% of all participants from SELCRA's member municipalities, and Brighton Township make up 60% of all participants from SELCRA's member municipalities.

For these three fiscal years SELCRA's annual budget requires total Annual Contributions of \$250,000 of municipal dollar support from the participating municipalities. The Boards of the participating municipalities have approved the Board's budget for those years. Therefore, an Annual Contribution of \$100,000 will be required of Green Oak Charter Township and Annual Contribution of \$150,000 will be required of The Charter Township of Brighton for each of these three fiscal years. The Annual Contribution level for these three fiscal years may be modified, based on SELCRA's budget requirements, subject to approval by the Boards of the current participating municipalities. During these three fiscal years, a change in the percentage of participants of each participating municipality shall not affect the Annual Contribution of each participating municipality, unless the Board of each participating municipality consents to a modification of the Annual Contribution.

Other than the three fiscal years identified above, when the authority consists of the current participating municipalities only, the upcoming Annual Contribution required from each participating municipality shall be the forecasted municipal support amount included in the upcoming year's budget of the Authority, as approved by each Board of the participating municipalities, multiplied by 60% for The Charter Township of Brighton and the forecasted municipal support amount included in the upcoming year's budget multiplied by 40% for Green Oak Charter Township. These percentages may be revised from time to time by a vote of the SELCRA Board and respective confirmation of both Township Boards of the participating municipalities

Additional Participating Municipalities

When the Authority consists of additional participating municipalities who join the Authority pursuant to Article XVI below, the portion of the Annual Contribution required

from each participating municipality shall be the greater of 1) a percentage of the forecasted municipal support amount included in the upcoming year's budget of the authority, as approved by each Board of all the participating municipalities, based on each participating municipality's percentage of total SELCRA participants averaged for the previous two calendar years (including partial years), or 2) \$50,000.

In the event a municipality joins the authority as a participating municipality on any date other than the beginning of SELCRA's fiscal year, a \$50,000 minimum Annual Contribution amount shall be required from that municipality and that amount shall be prorated for the number of months (or any part thereof) that the municipality is a participating municipality. This Annual Contribution from the joining municipality shall not reduce the Annual Contributions made by the other participating municipalities in the year that the municipality becomes a participating municipality. The Annual Contribution payment is required upon joining SELCRA.

After the end of each of the first two full years that a municipality becomes a participating municipality, a reconciliation shall be performed to calculate the Annual Contribution amount for that joining participating municipality for the previous year using the formula set forth for the first two full years that a municipality becomes a participating municipality. The joining participating municipality shall be required to pay any difference between the Annual Contribution paid at the beginning of the year and the amount calculated per this reconciliation, or likewise shall be entitled to a credit against its next year's Annual Contribution. The joining municipality acknowledges this paragraph is subject to a minimum Annual Contribution of \$50,000.

For purposes of this section, a "participant" is defined as an individual registered for a single SELCRA activity - a single person registered in three activities is considered three "participants" for purposes of this section.

Any participating municipality that pays less than its required Annual Contribution as set forth above, its users fees shall be adjusted as set forth in (ii) below.

(ii) Impact on user fees of payment of less than the required contributions set forth in (i) above.

Each participating municipality shall make its annual payment to the Authority in one (1) installment, payable no later than July 30th of each calendar year. Residents residing within a fully paid participating municipality shall receive a 30% discount on published user rates.

In the event a participating municipality makes no payment toward its required annual contribution as established in (i) above, its residents' user fees shall be assessed without any discount, otherwise known as the "out of district" rate.

In the event some, at least 50% but not all, of the required annual contribution is made by a participating municipality, its users' fees shall receive only a 15% discount.

An “out of district” user is defined as a user who has registered for a program offered by the Authority but is not a resident of a participating municipality. Out of district users receive no program fee discount.

B. Financial Contributions From Each Participating Municipality With a Property Tax Levy

As an alternative to the financial contribution formula in subsection A. above, the Authority may levy a tax on all taxable property within the territory of the Authority as authorized by the Act. For so long as the Authority is funded by a levy as authorized by the Act, the imposition of such a levy shall preclude the Board and/or the Authority from requiring any further financial contributions from each participating municipality. Nothing in this paragraph shall be construed as preventing a participating municipality, by action of its governing body, from providing additional contributions to the Authority, for either general or specific purposes.

Budget

The Board shall prepare a proposed annual operations and capital budget reflecting the proposed revenues and expenditures to be made for operating and maintaining the Authority for the next fiscal year beginning July 1. The Board shall adopt the proposed budget by a majority vote of the voting members of the Board in such a manner as to assure submission of the budget to the participating municipalities no later than February 15 of each year. A letter will be provided to each participating municipality within thirty (30) days of adoption by the Board providing for contributions from the participating municipalities as set forth in subsections A and B above. The budget submitted by the Board to the participating municipalities is subject to approval by the Boards of the participating municipalities. The budget may be amended from time to time upon approval of the Board, but none of the participating municipalities funding contribution may be increased without the consent of that participating municipality.

The Board, subject to approval by the Boards of the participating municipalities, may approve a budget that results in an obligation of the Authority that extends beyond the Authority’s current fiscal year only if the Authority’s fund balance at the time of adoption has sufficient funds to satisfy that obligation, as well as all other outstanding obligations, or all of the participating municipalities approve of the obligation. As a part of the budget process, the Board shall inform the participating municipalities of any such obligations.

ARTICLE XIV

PROPERTY

The Authority shall possess all the powers necessary to carry out the purposes thereof and those incident thereto. It may acquire property by purchase, lease, grant, gift,

devise, land contract, installment purchase contract, or condemnation, either within or outside its territory, and may hold, manage, control, sell, exchange or lease such property. For the purpose of condemnation, it may proceed under the provisions of Act 149, Public Acts of Michigan, 1911, as now hereafter amended, Act 87, Public Acts of Michigan, 1980, as now or hereafter amended, or any other appropriate statute. Notwithstanding the right by the Authority to acquire real property under the Act, the approval of all the participating municipalities governing bodies is required to acquire or convey property, prior to such acquisition or conveyance taking place.

ARTICLE XV

WITHDRAWAL OF PARTICIPATING MUNICIPALITY

A participating municipality may withdraw from the Authority by resolution of the municipality's legislative body approving the withdrawal, a certified copy of which resolution shall be provided to the Board not less than six (6) months prior to the end of the fiscal year for the Authority. Such new fiscal year shall serve as the effective date for the withdrawal. A participating municipality shall not withdraw from the Authority during the period that a tax is authorized to be levied by the electors of the Authority. Once the Authority receives a certified copy of the resolution approving the withdrawal of a participating municipality, and continuing until the actual withdrawal, the Authority shall not be allowed to expend funds or incur obligations other than as already budgeted by the Authority in its current fiscal budget, unless both of the withdrawing municipality's representatives to the Board concur in the action.

A participating municipality that withdraws from the Authority shall remain liable for a percentage of the debts and liabilities of the Authority incurred while the participating municipality was a part of the Authority. The percentage of the Authority's debts for which a withdrawing municipality remains liable shall be a) the same percentage as that participating municipality's percentage of the funding of the Authority as set forth in Article XIII A.(i), if the participating municipalities at the time of withdrawal are directly funding the Authority's budget; or b) according to the formula arrived at by dividing the state equalized value of the real property in each participating municipality by the state equalized value of all real property in the Authority on the effective date of the withdrawal, if the Authority is funded by a levy.

Any property owned by the Authority, which is in the possession of the withdrawing municipality or in the possession of personnel who will no longer remain with the Authority as a result of the municipality's withdrawal from the Authority, shall be returned to the Authority before the effective date of the withdrawal. The withdrawing municipality shall not be entitled to the return of any credit for any property or money it transferred to or paid to the Authority prior to the withdrawal.

ARTICLE XVI

JOINING THE AUTHORITY

Any municipality or district, as those terms are defined in Act 321, may become a participating municipality in the Authority upon adoption by the governing body of that municipality or district of the following:

- a. the SELCRA Articles and Bylaws in effect at the time;
- b. a resolution acknowledging it will be bound by all the terms and conditions contained within the SELCRA Articles and Bylaws as they have been amended;
- c. an agreement with the other participating municipalities as to the financial contribution, if any, of the municipality or district with the existing participating municipalities for the remainder of the fiscal year of the Authority;
- d. a minimum five (5) year commitment not to withdraw from SELCRA.

Municipalities that request to join the authority must obtain the consent of all the participating municipalities as a precondition to joining.

Should SELCRA be operating under a levied tax (see Section XIII, B above) for a municipality or district to become a participating municipality in the Authority, a majority of the electors of the municipality or district proposed to be included in the territory of the Authority shall approve a tax that the Authority has been authorized to levy by a vote of the electors of the Authority under MCL 123.1141.

ARTICLE XVII

DISSOLUTION OF AUTHORITY

The Authority may be dissolved by the concurring resolution of the governing body of each participating municipality at the time of such dissolution. Prior to dissolution of the Authority any outstanding indebtedness of the Authority shall be paid.

Any real estate, buildings, and/or facilities that were contributed to the Authority by a participating municipality and is maintained, owned or operated by the Authority shall revert back to the originating municipality. Any other real estate owned by the Authority shall be sold and the proceeds distributed according to the 1) formula set forth in Article XIII, if the participating municipalities, at the time of dissolution, are directly funding the Authority's budget; or (2) according to the formula arrived at by dividing the state equalized value of the real property in each participating municipality by the state equalized value of all real property in the Authority on the effective date of the dissolution, if the Authority is funded by a levy.

In the event of a dissolution following a period of property tax levy by the Authority, any funds obtained via levy, and/or real property purchased with such funds, which are subsequently distributed to the participating municipalities pursuant to this Article shall

be assigned by the participating municipalities to public purposes consistent with the purposes approved by the electorate for the original levy.

ARTICLE XVIII

EMPLOYEES

The Authority may employ such personnel and employees as it may consider desirable and may retain from time to time the services of attorneys, accountants, and other consultants, as the Authority considers necessary to carry out the purposes of the Authority.

ARTICLE XIX

AUDIT

The Board shall cause an annual audit to be made of the books, records and financial transactions of the Authority by a certified public accountant. Three copies of the audit report prepared by the certified public accountant shall be furnished to each participating municipality. The books and records of the Authority shall be open for inspection by any participating municipality at all reasonable times.

ARTICLE XX

FEDERAL OR STATE GRANTS IN AID

The Authority shall have the power to apply for and accept grants, loans, or contributions from the United States of America or any agency or instrumentality thereof, the State of Michigan or other public or private agencies; and to do any and all things necessary or desirable to secure such financial or other aid or cooperation in carrying out any of the purposes of Act 321.

ARTICLE XXI

INVESTMENT

The Treasurer of the Authority, when authorized by resolution of the Board, may invest general funds of the Authority. Such investment by the Treasurer shall be made in compliance with the laws of the State of Michigan. The Authority shall adopt an investment policy.

ARTICLE XXII

EXEMPTION FROM TAXATION

The property of the Authority shall be exempt from all taxation and assessment and no writ of attachment or writ of execution be levied upon the property of the Authority.

ARTICLE XXIII

PUBLICATION

A notice of these Articles shall be published once in the Authority's local publication of record. One printed copy of the Articles, certified as a true copy thereof, with the dates and places of publication, shall be filed with the Secretary of State within thirty (30) days after the execution and adoption.

The clerk of The Charter Township of Brighton, Livingston County, Michigan, is hereby designated as the person to cause these Articles to be published, certified and filed as aforesaid. In the event he or she shall be unable to act or shall neglect to act, then the clerk of any of the other participating municipalities shall act in his or her stead.

ARTICLE XXIV

EFFECTIVE DATE

The authority shall become effective upon the filing of certified copies of these Articles with the Secretary of State, as provided in the preceding Article.

ARTICLE XXV

AMENDMENT

Amendments may be made to these Articles at any time if adopted by the legislative body of each participating municipality of which the Authority is composed. Any such amendment shall be endorsed, published, and certified and printed copies thereof filed in the same manner as the original Articles of Incorporation, except that the filed and printed copies shall be certified by the recording officer of the Authority.

ARTICLE XXVI

MISCELLANEOUS

These Articles may be executed in two or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same instrument.

The captions in these Articles are for convenience only and shall not be considered as part of these Articles or in any way limiting or amplifying the terms and provisions hereof.

These Articles have been adopted by Green Oak Charter Township, and The Charter Township of Brighton, as set forth in the following endorsements, and in witness whereof the Supervisor and Township Clerk of Green Oak Charter Township, and the Supervisor and Township Clerk of The Charter Township of Brighton have endorsed thereon the statement of such adoption.

The foregoing Articles of Incorporation were adopted by the township board of Green Oak Charter Township, Livingston County, Michigan, at a meeting duly held on the 19th day of July, 2017

Mark St. Charles
Supervisor, Green Oak Charter Township

Michael Sedlak
Clerk, Green Oak Charter Township

The foregoing Articles of Incorporation were adopted by the township board of The Charter Township of Brighton, Livingston County, Michigan, at a meeting duly held on the 17th day of July, 2017.

Patrick Michel
Supervisor, The Charter Township of Brighton

Ann Bollin
Clerk, The Charter Township of Brighton